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NEWS BRIEFS

WHAT'S GOING ON

LOOKING FOR ANTHONY TRAVEL?

Anthony Travel's campus offices have moved from LaFortune Student Center to the lower level of Flanner Hall, rooms B12 and B13. Hours are 8 a.m. to 5 p.m. Monday through Friday.

FOLEY'S: A NEW PREMIUM HOSPITALITY CLUB IN O'NEILL HALL

The premium hospitality club on the fourth level of O'Neill Hall has been named Foley's in recognition of a $13 million gift from Mark and Dana Foley of Atherton, California.

Mark Foley earned a bachelor's degree in American studies from Notre Dame and is a third-generation graduate of the University. He has more than 25 years of experience in the medical technology and device field, including current roles as chairman of the board of HintMD, Arrinex and ULab Systems.

Dana Foley is a graduate of the University of Georgia. She was co-founder and national director for Safe Campuses Now, a student-run corporation that provides crime data, personal safety tips and off-campus residential ratings for college students.

The Foleys' Notre Dame legacy began with Mark's grandfather, Joe Foley, a 1932 Notre Dame graduate and walk-on quarterback under Knute Rockne, and continues today with one of their four children who attends the University.

Foley's is a premium club space that is open to members on home football Saturdays. It also is used during the week for receptions, banquets, meetings and other events. It features two dining areas and Joe's Bar, named in honor of Mark's grandfather. Information about hosting private events at Foley's is available at **venue.nd.edu.**

WOMEN'S CARE CENTER FOUNDATION AWARDED EVANGELIUM VITAE MEDAL

The Center for Ethics and Culture will award the 2019 Notre Dame Evangelium Vitae Medal — the nation's most important lifetime achievement award for heroes of the pro-life movement — to the Women's Care Center Foundation at a Mass and banquet on April 27.

Now nationwide, Women's Care Center opened its first location in 1984 immediately south of the Notre Dame campus. Since then, it has grown to 28 pregnancy resource center locations in 11 states and serves more than 26,000 women annually, making it the largest network of pregnancy resource centers in the United States.

Announced annually on Respect Life Sunday, the first Sunday of October, the Notre Dame Evangelium Vitae award consists of a specially commissioned medal and $10,000 prize.

KATIE WHITCOMB



Dana and Mark Foley

BRIAN KELLY PHOTOGRAPHY



Becherer

MATT CASHORE



Gregory

MATT CASHORE



Walls

PEOPLE

BECHERER APPOINTED DIRECTOR OF SNITE MUSEUM OF ART

Joseph Antenucci Becherer, the founding director and curator of the sculpture program at Frederik Meijer Gardens & Sculpture Park in Grand Rapids, Michigan, has been appointed the new director of the Snite Museum of Art.

Becherer joined Meijer Gardens in 1999, and became its chief curator and vice president of sculpture and horticulture, collections and exhibitions in 2009. He also is the Lena Meijer Professor in the History of Art at Aquinas College, where he teaches courses in Renaissance, Baroque and contemporary art.

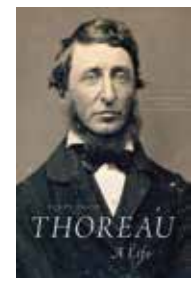
At Notre Dame, Becherer will lead a staff of 16 responsible for exhibition development and educational programs that serve Notre Dame students and faculty as well as thousands of primary and secondary school students who visit the Snite Museum of Art annually. He also will play a major role in helping design the University's new Raclin Murphy Museum of Art at Notre Dame, scheduled to open in 2021.

FACULTY NEWS

FACULTY PUBLICATIONS AND AWARDS

Brad Gregory, director of the Notre Dame Institute for Advanced Study and Dorothy G. Griffin Professor of Early Modern European History, received a 2018 Expanded Reason Awards Honorable Mention for his book, "The Unintended Reformation: How a Religious Revolution Secularized Society" (Belknap Press, 2012). Organized by the Francisco de Vitoria University (Madrid) and the Joseph Ratzinger/Benedict XVI Vatican Foundation, the Expanded Reason Awards aim to recognize academic achievements that advance Pope Benedict's proposal to widen the horizon of reason.

Connie Snyder Mick's book "Good Writing: An Argument Rhetoric" has been published by Oxford University Press. Snyder Mick is academic director of the Center for Social Concerns and co-director of the Poverty Studies Interdisciplinary Minor. Her approach is distinguished by how it situates the familiar elements of a college or university-level writing course within a broader ethical context. As she explains in the preface to the book, "'good writing' is in fact writing for the common good, ethical writing that persuades others to think and act in ways that advance humanity."



Laura Dassow Walls, the William P. and Hazel B. White Professor of English, has won the 2018 Christian Gauss Award from Phi Beta Kappa for her biography, "Henry David Thoreau: A Life." The prize recognizes outstanding books of literary scholarship.

"This award is particularly meaningful, as I have been a member of PBK since I graduated from college, from a proud family who could say the same," Walls said. "For many years, I have admired and benefited from their high aspirations for the best humanistic scholarship across the arts and sciences."

This is the latest in a series of honors for Wall's critically acclaimed biography, which has seen tremendous success. Most recently, it won the 2017 Los Angeles Times Book Prize for biography.





BARBARA JOHNSTON

See Cyndi's story on page 12.

CONTACT US @

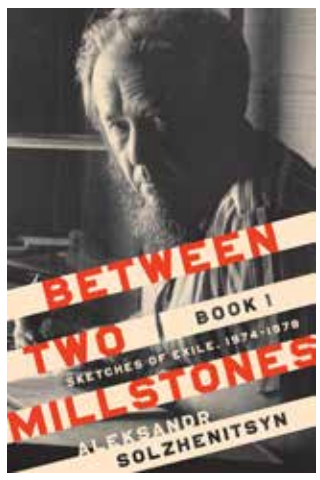
Comments or questions regarding NDWorks? Contact NDWorks managing editor Carol C. Bradley, 631-0445 **(bradley.7@nd.edu),** or Gwen O'Brien, editor and associate director of Internal Communications, 631-6646 **(gobrien1@nd.edu).** For questions regarding TheWeek@ND or the University calendar, contact electronic media coordinator Jennifer Laiber, 631-4753 **(laiber.1@nd.edu).** Brittany Kaufman serves as copy editor **(collins.189@nd.edu).** NDWorks is published 10 times per year. 2018-2019 publication dates are Jan. 17, Feb. 21, March 21, April 25 and May 23.

Solzhenitsyn memoir published by Notre Dame Press

BY AMANDA SKOFSTAD, MEDIA RELATIONS

The first English translation of Aleksandr Solzhenitsyn's memoir, "Between Two Millstones, Book 1: Sketches of Exile, 1974-1978," has been published by University of Notre Dame Press at the centenary of the author's birth.

The launch of the book took place during a three-day Center for Ethics and Culture conference examining the proper relationship between God, the human person and the state. Solzhenitsyn's son Ignat Solzhenitsyn, a renowned conductor and pianist, spoke at the conference.



Solzhenitsyn — widely regarded as one of the most important writers of the last century — won the 1970 Nobel Prize for literature, and his 1973 masterpiece, The Gulag Archipelago, exposed the system of forced labor camps in the Soviet Union. Between Two Millstones is a two-volume work chronicling Solzhenitsyn's 20 years of exile in the West — the pain of being separated from his homeland and the chasm of miscomprehension between him and Western society. Book 1 was translated by Peter Constantine; Book 2, forthcoming in 2019, is being translated by Clare Kitson and Melanie Moore.

"The publication of Solzhenitsyn's memoir of exile is momentous," said Stephen Wrinn, director of Notre Dame Press. "Not only are we preserving this important work for posterity, but we are also simultaneously establishing Notre Dame as the country's premier destination for Solzhenitsyn research and scholarship."

In addition to the book launch and conference, Solzhenitsyn is featured in an exhibition in the Hesburgh Libraries' department of Rare Books and Special Collections (102 Hesburgh Library) through Friday, Dec. 14. See page 17 of this issue for more information.

Notre Dame Forum talk focuses on religious themes in Shakespeare

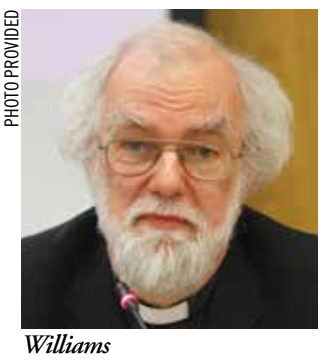
BY AMANDA SKOFSTAD, MEDIA RELATIONS

This year's Notre Dame Forum invites the University community to engage in a yearlong series of events on the theme "The Catholic Artistic Heritage: Bringing Forth Treasures New and Old."

As part of the 2018-19 Forum, Rowan Williams, theologian and former Archbishop of Canterbury, will present a lecture titled "Relieved by Prayer: Power, Shame and Redemption in Shakespeare's Drama" at 5 p.m. Monday, Nov. 26, in the Dahnke Ballroom, Duncan Student Center. A reception will follow. The event is free and open to the public.

Williams shepherded the Church of England as Archbishop of Canterbury from 2002 to 2012. He is a leading figure in the study of religion and literature and currently serves as Master of Magdalene College at the University of Cambridge. He was elected a Fellow of the British Academy in 1990 and a Fellow of the Royal Society of Literature in 2003.

PHOTO PROVIDED



Williams

Educated in theology at both Cambridge and Oxford, Williams is the author of dozens of books and articles on Christian theology, belief, poetry and icons. His 2005 book, "Grace and Necessity: Reflections on Art and Love," draws on the works of Catholic thinkers and artists like Jacques Maritain, Flannery O'Connor and David Jones to explore how human beings open themselves to transcendence. Williams is a noted poet and translator of poetry, and, in addition to Welsh, speaks or reads nine other languages.

The lecture is co-sponsored by Religion & Literature, a Notre Dame journal housed in the Department of English.

Since its establishment in 2005, the Notre Dame Forum has featured major talks by leading authorities on issues of importance to the University, the nation and the larger world, including the challenges and opportunities of globalization, the role of presidential debates, immigration, sustainability and the place of faith in a pluralistic society. To learn more about this year's Notre Dame Forum events, visit **forum.nd.edu.**

New look for nd.edu unveiled

BY ANDY FULLER, STRATEGIC CONTENT

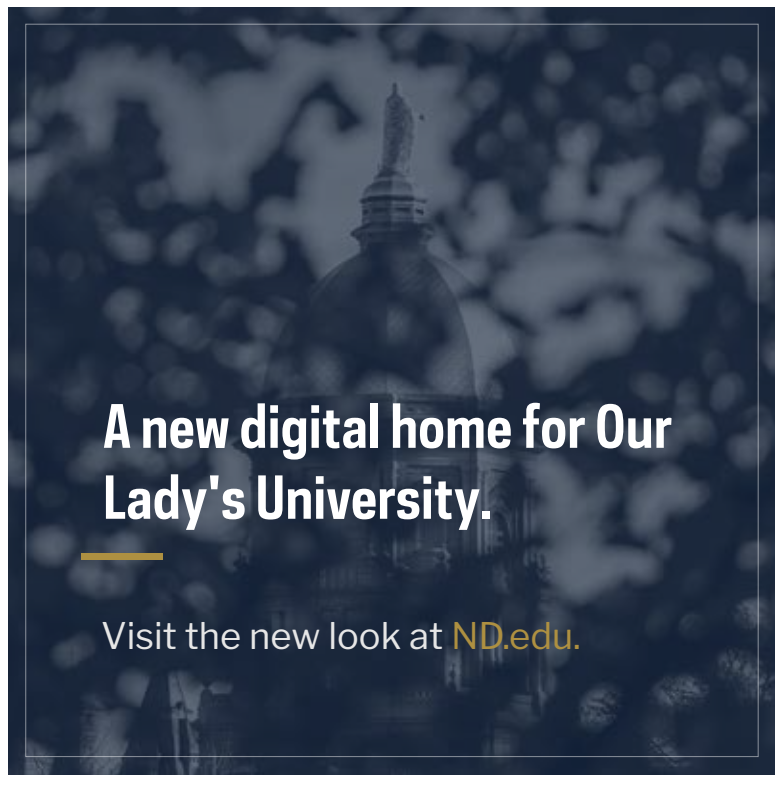
This fall, the University's website **nd.edu** got a new look. The new homepage features a clean design meant to improve the user experience. Aesthetics throughout the nd.edu website are fresh, with much of the content new or updated. It had been six years since the website was updated, and best practices in web design have evolved dramatically since 2012. The new site launched in mid-October.

"Over the past year, the Office of Public Affairs and Communications' Strategic Content and Web teams partnered to design a new website for the University. They consulted frequently with campus communicators and administrators to ensure the new nd.edu reflects the totality of the Notre Dame experience," noted **Paul J. Browne,** vice president of public affairs and communications, in an email to faculty and staff.

The new site showcases University priorities such as research, the undergraduate experience, faith and internationalization. New sections are dedicated to these themes and come to life through vibrant storytelling and gorgeous photography and videos. The rich and vibrant campus life at Notre Dame is also more visible.

Since the primary audience for nd.edu is external, some things have been removed from the homepage. Those in the internal community are encouraged to use **inside.nd.edu** to log into Gmail, access Sakai or conduct other University business. Gmail can also be accessed at **gmail.nd.edu.**

Changes to nd.edu do not affect other Notre Dame websites at this time. The nd.edu sites, such as **news.nd.edu** or **buy.nd.edu** (called subdomains), are separate from **nd.edu.** In the future, these subdomain sites will take on a look more consistent with the new **nd.edu.**



NDSP to accept food donations as payment for parking fines



BY CIDNI SANDERS, MARKETING COMMUNICATIONS AND STRATEGIC INITIATIVES

For a second year, Notre Dame Security Police's Parking Services will offer a way to pay off ticket fines and do good at the same time.

Through the Food for Fines program, Parking Services will accept nonperishable food as payment for parking violations. The program runs from Monday, Nov. 12, to Friday, Dec. 7. Each donated canned good or food item is worth $2 in fine payments. Up to 30 food items can be donated per person, for a maximum fine value of $60.

"The inspiration for the Food for Fines program came from **Tena Stump**, office assistant in Parking Services. She recognized an opportunity to help the Notre Dame community and our local community at the same time," says **Kyle Johnson**, NDSP director of finance and administration.

Food for Fines is open to faculty, staff and students as well as visitors to campus who may have received a citation. It is also open to anyone who wishes to donate items during the collection period.

"As a law enforcement agency we are always looking for ways to connect in a positive way with the Notre Dame community," says Notre Dame Police Chief **Keri Kei Shibata**. "While enforcement is sometimes a part of our job, building great partnerships based on trust, good communication and mutual understanding is key to achieving our mission of building and preserving a safe environment and culture."

Over the last two years, more than 6,000 pounds of food were collected for payment of about 450 parking citations. Donated food goes to People Gotta Eat, a partnership of food pantries in St. Joseph County that works though the United Way of St. Joseph County to share resources, raise funds and promote awareness.

"This program has generated much-needed resources for people in our area who need our support. This is a wonderful example of understanding and embracing the mission of Notre Dame," says **Mike Seamon**, vice president for campus safety and event management.

Area food pantries need can openers, canned fruit, low-sodium canned vegetables, breakfast cereals, canned tuna, pasta, pasta sauce, beans, rice, boxed dinners (like Hamburger Helper), peanut butter and jelly.

Beginning, Monday, Nov. 12, donations can be turned in from 8 a.m. to 4:45 p.m. Monday through Friday to Parking Services, 119 Hammes Mowbray Hall. Parking Services asks that faculty, staff and students bring their University ID card with them when dropping off food along with their paper citation or license plate number so that citation totals can be amended to reflect the food donation.

Contact Parking Services, 574-631-5053, **ndsp@nd.edu.**



Annual United Way Campaign underway

Transforming lives in St. Joseph County

BY ERIN BLASKO, MEDIA RELATIONS

Last year, Notre Dame faculty and staff donated nearly $230,000 to the United Way, the most of any workplace in St. Joseph County.

According to the United Way of St. Joseph County (UWSJC), despite an improving economy, 4 in 10 families in the county struggle to meet basic needs. And many families fall just above the federal government's poverty line, disqualifying them for programs such as SNAP (supplemental nutrition assistance program) and child care vouchers.

Your contribution to the United Way supports efforts to reduce that number — from the agency's own assistance programs to those offered by the Center for the Homeless, YWCA, Big Brothers Big Sisters of St. Joseph County and other community partners. A full list is available at **uwsjc.org.**

The University's 2018 United Way campaign launched in October and concludes at the end of November.

Pledge or donate

Mail pledge cards through campus mail to: Attn: United Way Campaign, 405 Main Building. Mislaid your pledge card? Cut out and use the card reproduced on the facing page. Questions? Visit **unitedway.nd.edu** or contact **Karrah Miller,** director of public affairs, at **kmille36@nd.edu** or 631-4588. To pledge online, visit **unitedway.nd.edu** and click "Donate Now." In addition, **a one-time donation can be made** with cash, check or credit card.

Become a continuous donor

Notre Dame employees can continue a pledge from year to year by becoming a continuous donor. Just check the box on the donor information page when contributing online. Pledges can be adjusted annually by logging in to your account.

Matching grant

Double the impact of your gift! A matching grant from Indiana Association of United Ways means that each new annual gift of $100 or more, or an existing annual gift increased by $100 or more, will be matched dollar-for-dollar. The association will match up to $15,000, meaning the University could potentially add $30,000 to our campaign.

United Way paves way for mom's dream to come true

BY ELLEN CROWE FINAN, FOR NDWORKS

Jocelyn Van Nevel always wanted to be a nurse, but she nearly put her education on hold when she had trouble finding day care for her young daughter, Neveah.

She moved her child in and out of four different day cares, either because she was struggling to afford the cost, or because she was discontent with the care her daughter was receiving.

Friends let her know about El Campito Child Development Center, an accredited program Jocelyn could afford and where she could feel secure that her child was safe. Her friends would know; their kids were enrolled there.

So Van Nevel applied for her young daughter to attend El Campito, and was awarded a scholarship funded by United Way that reduced the cost of enrollment, making it possible for Van Nevel to complete her B.S. in nursing at Indiana University South Bend.

"I don't think I could have earned my degree without the scholarship," she says.

Thanks to the El Campito scholarship, Van Nevel was able to work less and shift her focus to completing her degree. It also created enough leeway in her budget to allow the family of two to move out of her parents' home and into an apartment in Mishawaka three years ago.

"The El Campito scholarship supports families that are just over the threshold to qualify for child care vouchers," says United Way of St. Joseph County CEO and President Laura Jensen. "Jocelyn worked as a certified nursing assistant while she pursued her nursing degree at IU South Bend, so she earned too much to qualify for state or federal child care assistance."

About four years ago, United Way of St. Joseph County shifted its focus from directly funding agencies to funding programs within agencies that support early learning, youth success and stable families initiatives. "About 40 percent of households in St. Joseph County are struggling," Jensen says. "They are just above the line of poverty, so they do not qualify for a lot of federal and state benefits."

Adopting a more holistic approach to help every family thrive, United Way of St. Joseph County decided to address the whole problem. "We can't focus on just one thing," Jensen says. "To help families become more stable, we focus on ensuring all families have access to the building blocks to a better life: education, income and health."

"There's also a quality piece," says Jensen. "For a program funded by United Way to continue to receive funding, the agency must demonstrate that the individuals it serves are better off and moving toward a more stable environment." Van Nevel's journey to become a nurse and take care of her daughter is a shining example of how a program funded by United Way helped a family thrive and become more financially secure.

Last May, Van Nevel earned her degree. In June, she began working at Memorial Hospital Childbirth Center. This fall, Neveah started kindergarten at an elementary school in Mishawaka.

"I love my job," Van Nevel says. "It's my dream job! The scholarship made the dream come true."



BARBARA JOHNSTON

Jocelyn Van Nevel

Fighting Irish Fighting Hunger raises $24,700

Thanks to the generosity of the campus community, the University's annual September Fighting Irish Fighting Hunger food drive raised nearly $25,000 to help families struggling to meet basic needs. Contributions are divided between two groups, People Gotta Eat and the Food Bank of Northern Indiana.

People Gotta Eat is a group of 12 St. Joseph County food pantries that have banded together under the auspices of the St. Joseph County United Way to raise funds together. The Food Bank of Northern Indiana runs a food pantry and serves as a middleman for 46 food pantries in St. Joseph County and 140 in the greater six-county area. The Food Bank also manages the Fun Pack program that provides children in need with a backpack full of food each weekend during the school year.

United Way gifts fund Notre Dame's Compassion Fund

BY GWEN O'BRIEN, INTERNAL COMMUNICATIONS

On July 4, 2016, **Janna Hughes** suddenly found herself without a home. Her apartment building caught fire, but not how you might think.

"It wasn't fireworks," explains Hughes, the director of marketing for Notre Dame Athletics. "A bird's nest perched on top of a balcony light next door caught fire."


BARBARA JOHNSTON

Her neighbor's apartment was destroyed and there was extensive smoke damage to Hughes' home. Fortunately, she had renter's insurance, which paid for the professional cleaning of her furniture and other belongings. But she needed a new place to live.

"All of a sudden, I had to move and I wasn't prepared for the expense. I needed a deposit for a new place."

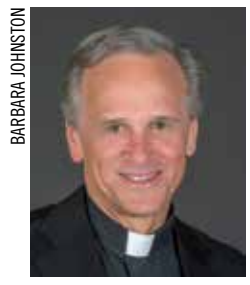
Hughes had been an employee at Notre Dame for only a year and hadn't heard of the University's Compassion Fund, an emergency assistance program funded by Notre Dame faculty and staff through the annual United Way campaign.

Coworker **Jenny Borg**, assistant director of special projects in Athletics, helped Hughes see she qualified. (Details on the fund are available at **unitedway.nd.edu.**)

"Now, I give back to the Compassion Fund every year because someone did that for me," Hughes says.

When you commit to a United Way donation, 5 percent of your total gift goes to the Compassion Fund. You have the option to increase the amount of your gift that goes to the Compassion Fund, or you may choose to dedicate your entire United Way gift to it.

Janna Hughes


BARBARA JOHNSTON

"United Way helped serve 145,000 people in St. Joseph County last year. Notre Dame faculty and staff have always been generous supporters of this important resource for the less fortunate in our midst. By continuing our commitment to United Way, we are making our community a better place to live, work and learn. As always, 5 percent of the funds raised will be directed to our Compassion Fund to assist our fellow employees."

– President Rev. John I. Jenkins, C.S.C.

BARBARA JOHNSTON

"Embedded in our mission statement, the University highlights that it seeks to cultivate in its students not only an appreciation for the great achievements of human beings, but also a disciplined sensibility to the poverty, injustice and oppression that burden the lives of so many. One of the many ways our employees lead this charge by example is by supporting United Way with our generous contributions. As members of the Fighting Irish family, I hope more and more of us join the fight. United we fight, united we win."

– Karrah Miller, director of public affairs, Office of Public Affairs and Communications

"I support United Way because change doesn't happen all on its own. We have to come together and fight for those in need. There are people who are fighting every day just to make their lives a little better, and by supporting United Way we can bring the right resources together to make a difference."

– Muffet McGraw, Notre Dame Women's Basketball Coach


CATHY DIETZ





PAYROLL DEDUCTION:

☐ I authorize Notre Dame to deduct $ _____ per pay period in 2019.

☐ I authorize Notre Dame to make a one-time deduction of $ _____ from my FIRST paycheck in 2019.

☐ I am making a donation today by enclosing cash/check in the amt. of $ _____

Checks made payable to United Way of St. Joseph County

CREDIT CARD DONATION:

☐ I am making a one-time credit card donation in the amt. of $ _____

Credit Card Number: _____ Exp: _____

Security Code: _____ Email *(required)* _____

FIVE PERCENT (5%) OF YOUR TOTAL UNITED WAY CONTRIBUTION BENEFITS THE ND EMPLOYEE COMPASSION FUND.

Printed Name: _____ ND ID#: _____

Signature: _____ Date: _____

☐ I would like my gift to remain anonymous

☐ I would like my gift to automatically renew each year as a continuous donor.

Return complete pledge card to : ATTN: United Way Campaign, 405 Main Building

OPTIONAL:

***$50 minimum contribution required for these options*

Please direct my contribution to the following:

IMPACT AREA:

◊ Early Learning
◊ Youth Success
◊ Stable Families

OR ANOTHER UNITED WAY:

United Way of _____

OR UWSJC IMPACT PARTNER:

_____

**Must be listed at www.uwsjc/impact*

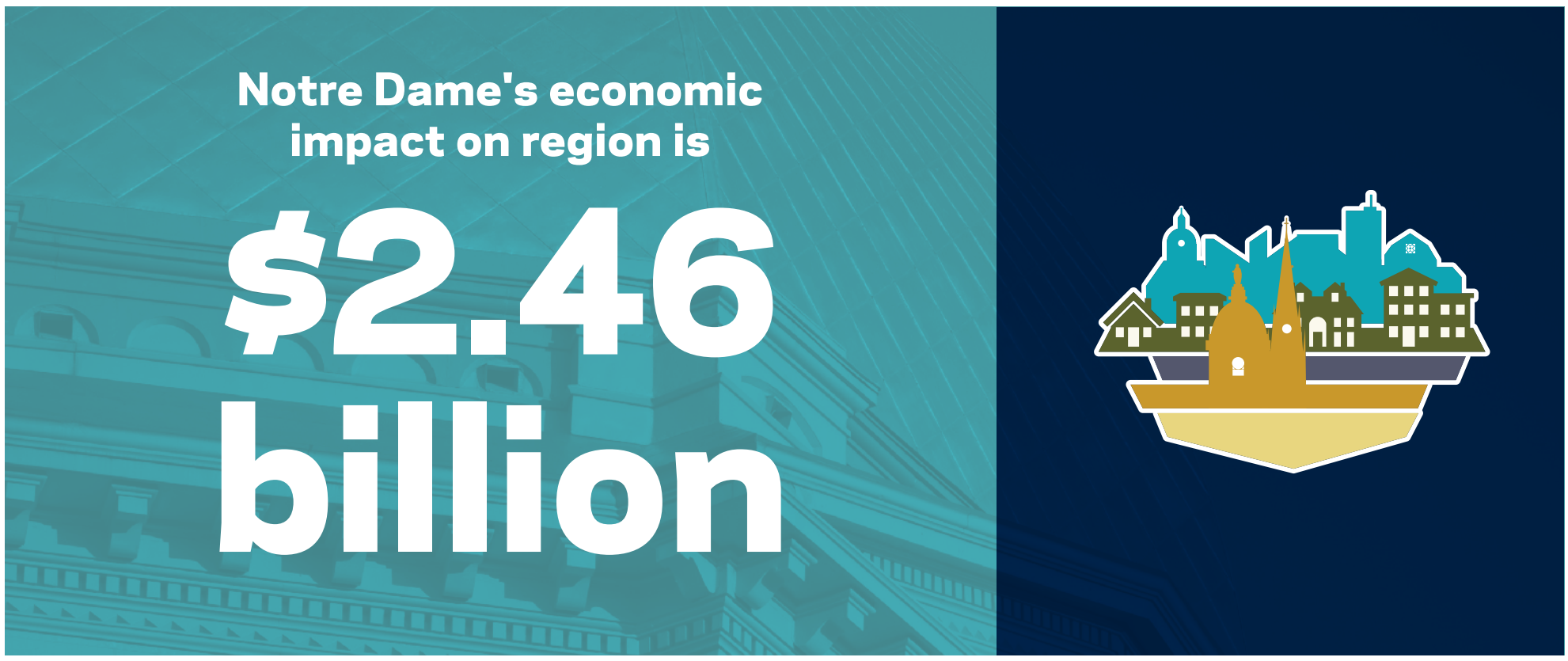
**16.42% administrative fee, compliant with United Way Worldwide standards, is charged to offset the cost of processing designated dollars.*

This organization does not provide goods or services in consideration for any contributions made through payroll deduction. Your contribution to the United Way is tax deductible.

Matching grant doubles the impact of your new or increased donation

Double the impact of your gift! A matching grant from Indiana Association of United Ways means that each new annual gift of $100 or more, or a $100 or more increase in your annual gift, will be matched dollar-for-dollar up to $15,000. So increased campus-wide donations of just 6.52 percent could raise an additional $15,000.

2X



BY GWEN O'BRIEN, INTERNAL COMMUNICATIONS

The University of Notre Dame and South Bend have a shared history that reaches back more than 175 years.

In 1823, Alexis Coquillard built a home and a trading post in what would become South Bend. He's widely considered the founder of the city, which wasn't incorporated until 1865. When a young French priest with a big dream showed up in 1842, it was Coquillard who provided the Rev. Edward Sorin, C.S.C., with credit and materials to build a university devoted to Our Lady.

Members of the Pokagon Band of Potawatomi likewise contributed to the fledgling University's growth. When the Main Building went up in flames in 1879, local residents helped rebuild it.

The region and the University are as interdependent today as ever, and thanks to the advent of data and analysis, that relationship can be quantified. According to the 2018 Regional Economic Impact Report released Oct. 11, the University's impact on South Bend and St. Joseph County as well as Elkhart and Marshall counties is $2.46 billion a year.

While Notre Dame has commissioned similar reports previously, this one expands its reach outside of St. Joseph County. With Notre Dame's growing partnerships throughout the area, it's important to see the bigger picture, says University President **Rev. John I. Jenkins, C.S.C.**

"Notre Dame's economic and cultural impact is growing beyond South Bend to incorporate the broader region," he notes. "This growth reflects Notre Dame's partnership with the thriving South Bend-Elkhart region — a place for robust employment and cultural life beyond the boundaries of the University. Notre Dame's success can be measured in part by how well our neighbors flourish."

Looking at the big picture is the new normal.

Big-picture thinking

Over the past several years, Notre Dame and municipalities across the region have been intentional in their work to transform the area into a nationally recognized destination to live, work and play. In 2015, the region competed for Indiana Regional Cities Initiative funds and received $42 million to spur economic development in St. Joseph, Elkhart and Marshall counties.

But the new way of thinking is what has perhaps spurred the most change.

It's demonstrated at Notre Dame with "never-held-before" events that are exposing new audiences to the region. October's Garth Brooks concert, the first-ever concert held in Notre Dame Stadium, was sold out. Two large-scale events are planned for 2019: The Chicago Blackhawks and the Boston Bruins will meet in the stadium on New Year's Day for the the NHL Winter Classic, and the U.S. Senior Open will be held at Warren Golf Course in June.

"Our region is on the brink of a promising economic renaissance that could transform our way of life for decades to come, and our faculty, staff and students have a role to play," notes Executive Vice President **John Affleck-Graves**.

More on the study

In its first economic impact study for Notre Dame, Econsult Solutions Inc. pored over the University's operational expenses and capital investments, research spending, and spending by students, visitors and event attendees, among other data.

"Econsult received information from 92 partners on and off campus. Some in the public sector, like Visit South Bend Mishawaka, which provided a lot of the hotel/motel information, and the South Bend International Airport, which provided a great deal of information about travel. Econsult then analyzed the data, using industry standards," explains **Paul J. Browne**, vice president for public affairs and communications, whose office oversees the economic impact report.

In addition to considering a larger geographical area than past reports, the 2018 Regional Economic Impact Report takes into account the increased wage premium earned by Notre Dame graduates.

Wage premium

Wage premium is defined as high-earning-potential individuals who circulate their household earnings into a local and state economy.

Notre Dame alumni who remain in the three-county region contribute significantly to the regional economy because some of that additional household income is spent locally, enhancing economic activity and supporting local jobs and tax revenues.

The study shows approximately 3,200 alumni are employed in the region, with an estimated aggregate annual wage premium of $76 million, supporting 500 direct, indirect and induced jobs and $19 million in earnings.

Operating budget

With an annual operating budget of nearly $1.2 billion and as the county's largest employer, the University can't help but leave an economic footprint on regional economies.

Notre Dame employs nearly 7,500 faculty and staff, as well as postdocs and graduate students.

More than 47 percent of the University's full- and part-time employees reside in South Bend, and more than 76 percent reside in the broader region.

In addition, Notre Dame is a significant procurer of goods and services, particularly local goods thanks to its commitment to local purchasing. (**See "procurement" story on facing page.**)

The direct economic footprint has spillover effects throughout the economy, supporting jobs and increasing various tax bases throughout the city and state. In aggregate, the economic impact of Notre Dame's operations within the region is $1.59 billion in total output, supporting 10,000 jobs and $664 million in earnings.

Capital investments

Unlike the operating budget, or the University's day-to-day expenses, capital investments refer to money spent on fixed assets such as buildings.

In one of the most ambitious periods of construction in Notre Dame history, more than 1 million square feet of space has been added to campus in the past three years, including the completion of the Campus Crossroads Project. Other space has been refreshed, expanded and enhanced.

Between fiscal years 2015 to 2017, Notre Dame's capital expenditures averaged $271 million per year, providing work for the construction industry and related sectors.

Student, visitor and event participant spending

Notre Dame attracts to the region students and visitors for events such as move-in and move-out weekends, Junior Parents Weekend, Commencement and Reunion. The money circulating through the local economy is referred to as ancillary spending, and represents economic opportunities for local merchants in categories like food and beverage, retail, and lodging.

Conservatively, Notre Dame students spend approximately $81.7 million in the region each year, while visitors generate about $11.1 million within the region. Together, that's more than $92 million in total spending, supporting nearly 700 jobs and $18 million in earnings within the region.

Those numbers don't take into account the economic impact of Notre Dame football, which is its own economic engine, pumping $26.4 million into the region each home game weekend.

$138 million
in external research funding

Based on the 2017 football season the regional economic impact of seven home games is $185 million, supporting 1,700 jobs. An estimated 660,000 visitors come into the area during the football season and spend $133 million per season on lodging, food, transportation and retail purchases. On average, 100 private planes fly through South Bend per game during home football weekends.

In total, the regional economic impact of ancillary spending of those attending athletic, alumni, educational and cultural events is estimated to be $256 million, supporting nearly 2,500 jobs annually.

State tax revenue

Although Notre Dame is a nonprofit entity, the fiscal impacts generated by operations, wage premium, student and visitor spending, event spectator spending and capital investment are substantial, bringing in $52.3 million in state tax revenue. This tax revenue helps to support various government jurisdictions and helps fund essential public services and public education.

Research, service and other benefits to community

Through its mission of teaching, research, faith and service, the University is an integral contributor to the vitality of the region economically, but it also contributes scientifically, culturally, spiritually, aesthetically and even individually.

Notre Dame has grown its research efforts through the development of innovation ecosystems, including the IDEA Center at Innovation Park and Ignition Park and the Renaissance District in South Bend, in partnership with other public- and private-sector entities.

A major component of Notre Dame's research footprint is the significant volume of external research awards won by the University and its researchers. In fiscal year 2017, the University received more than $138 million in external research funding, surpassing the previous record of $134 million set in fiscal year 2015. About 60 percent of all externally awarded research funding is spent within the region.

Meanwhile, according to the report, students, faculty and staff logged 93,000 community engagement hours last calendar year. Faculty and staff served 27,945 of those hours. But the actual numbers are likely much higher. (**See "Campus Community" on page 10.**)

Vice President Browne notes: "We as an institution can never take for granted the openness from our local community to take in our students and provide them with wonderful engagement opportunities, whether it's at a nonprofit or it's service learning or an internship. Our students benefit greatly from real-world education."

Why do a report?

Anyone who works at Notre Dame knows that data collection and analysis is part of the institution's normal business practices. Measuring progress on a goal informs next steps.

As Browne notes, one of Father Jenkins' goals is for the University to be engaged in the region, and the report measures that. It also provides proof points that this is a vibrant region, which can help recruit talent and businesses to the area.

"The success of the region plays an important part in recruiting faculty and spouses," Browne says. "People want to come to an area that is prospering beyond the University itself. We're competing with major cities across the country that have a much larger population, and for us to compete we've got to be thinking larger."

The full report and executive summary are available at **publicaffairs.nd.edu/impact**.

Jessica Brookshire and Sue Ryan in the Office of Public Affairs and Communications contributed to this report.

7,500
people employed, including faculty, staff, and postdoctoral and graduate students



$92 million
supporting about 700 jobs and $18 million in earnings each year

$256 million
impact from event participant spending



MATT CASHORE

Supporting
16,700
jobs and generating
$52 million
in state tax revenues



$26.4 million
total impact per game from football visitor spending

BARBARA JOHNSTON



$76 million
aggregate wage premium associated with Notre Dame alumni in the workforce

PHOTO PROVIDED

The sum of Notre Dame's annual impact—through its operations and capital investments; additional spending by its students, visitors, and event attendees; and increased household income earned by its graduates—is $2.46 billion within the region, supporting **16,700 jobs** and generating **$52 million** in state tax revenues.

$185 million → 1,700 → $51 million

generated by football game visitors per year within the three-county region

jobs supported through Notre Dame football

earnings

$133 million
spent regionally on lodging, food, transportation, and retail each year

660,000
number of visitors ND football games attract

100
private planes flown through South Bend per game

University is mindful of procurement choices

In addition to being the largest employer in South Bend, Notre Dame contributes to the area through its partnerships with local businesses. Vendor data for fiscal year 2017 identified about $781 million in total procurement. About 9 percent of that spending, or more than $73 million, occurred within South Bend; 16 percent occurred at the regional level. In total, 21.8 percent of Notre Dame's spending on goods and services stays within the state of Indiana.

Notre Dame is also committed to developing business relationships with diversity suppliers and has been increasing inclusion efforts. In fiscal year 2017, $43 million was sourced from businesses owned by minorities, women and veterans and other small businesses.

In addition, Procurement Services is continuously creating options for faculty and staff to purchase sustainably. It has collaborated with the Office of Sustainability and vendors such as Office Depot, Grainger, Hewlett Packard and others to identify a variety of sustainable products that faculty and staff can be proud to purchase.

For more information on Procurement Services, go to **buy.nd.edu.**

$43 million
in spending with diversity and smal-business vendors

Office of Public Affairs complements the University's outreach to the community

BY GWEN O'BRIEN, INTERNAL COMMUNICATIONS

The University of Notre Dame and the region share far more than a mutually beneficial economic relationship.

Notre Dame is engaged in and committed to things that make a community prosperous and healthy — like preK-12 education, community development, civic leadership, and government and nonprofit relations.

But why?

"As a Catholic institution, we believe human beings are responsible for the well-being of one another. The University supports and creates opportunities that serve the common good," explains Associate Vice President for Public Affairs **Timothy Sexton.**

Not a 'town and gown' relationship

The expression "town and gown" often refers to the divided relationship some universities have with their neighboring towns. "Gown" alludes to academic gowns. Sexton believes the opposite exists between the University and the neighboring communities. Perhaps nothing demonstrates the lack of "town and gown" issues better than the now-seamless transition from campus to city known as Eddy Street Commons.

The revitalization of the Northeast Neighborhood is just one of the many projects and initiatives for which Sexton led community relations on behalf of the University. In his role, he also focuses on state and local government relations.

Leading the public affairs arm of the Office of Public Affairs and Communications, Sexton has been involved with the Regional Cities Initiative, serves as president of the Northeast Neighborhood Revitalization Organization and is the past chair of the board for the Community Foundation of St. Joseph County. He also serves as an executive committee member for the Chamber of Commerce.

"When the University of Notre Dame partners with an organization or governing body, we truly mean partner. Many of us sit on the community boards and committees," Sexton says of the leadership team at the University.

Connecting campus offices and community partners

Faculty and staff interested in service-learning, volunteer, donation or other opportunities in the community do not have to go far to get started. Public affairs is also in the networking business.

Jessica Brookshire, associate director of public affairs, is very familiar with the missions of area nonprofits and the services they provide. She connects needs with those who can provide the help, and it's a two-way street.

"Sometimes a Notre Dame office needs help that a nonprofit can provide. Other times faculty or staff have a concept but they don't have an agency in mind," notes Brookshire.

For example, when in 2017 Notre Dame Athletics Community Commitment staff members were asked to find an agency that would rescue unserved food from the stadium following home football games, they turned to public affairs and found a partner in Cultivate Culinary. **(See "Cultivate" on page 9.)**

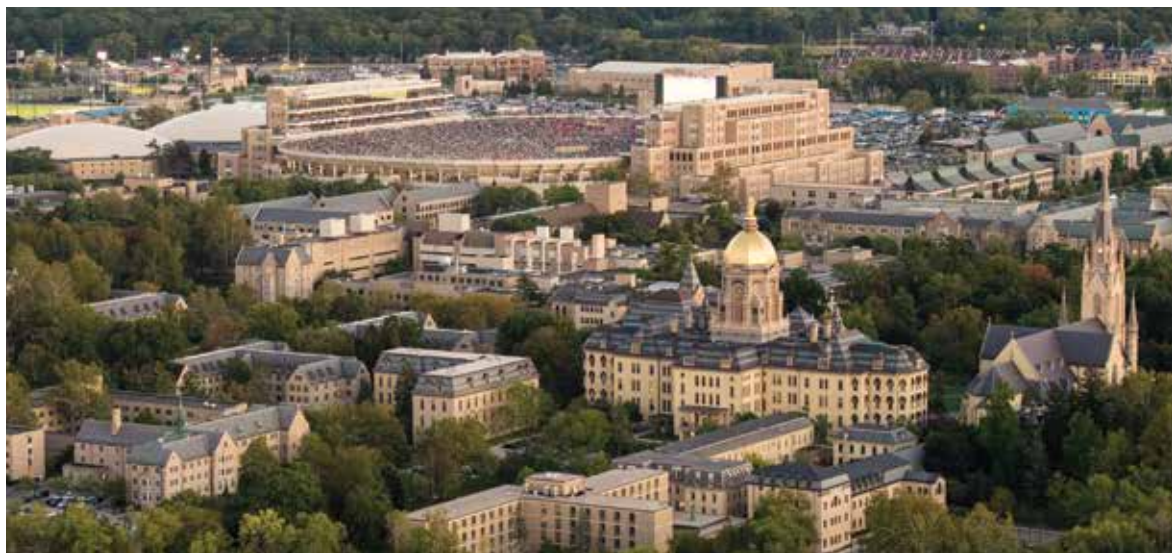
500 students implement Robinson Center programs

In another case, The Office of Public Affairs is helping campus partners recruit potential employees to join the Notre Dame service family. Brookshire and **Lisa Yates,** director of hospitality, training and development in Campus Dining, co-lead the project.

"We have developed three pilot programs to assist Building Services, Campus Dining and the Morris Inn with community recruitment and engagement. These pilots include community partners the city of South Bend, Goodwill and Ivy Tech," Brookshire explains.

The pilots vary in scope.

- Through a transportation grant, The University is partnering with the city of South Bend to offer Uber rides to Campus Dining and Morris Inn staff to get them to and from work, often during times when public transportation is not available.
- The Goodwill success coach pilot program offers new staff in Building Services individual support and connections to community resources, which has engaged employees and improved attendance.
- As part of a Student-Friendly Employer pilot between Ivy Tech and Notre Dame, the University offers Ivy Tech culinary students a flexible work schedule that allows them to complete their education while providing the University with a pipeline of culinary talent.



Community means we're in this together

Notre Dame President **Rev. John I. Jenkins, C.S.C.,** has said the region and the University are interdependent: "Here at Notre Dame, we have been blessed with great successes and exciting new projects. Many of these would not have been possible without collaboration from the community, and they benefit not only Notre Dame, but the entire community."

And as Father Jenkins has noted, what benefits Notre Dame benefits the region, and what benefits the region benefits Notre Dame.

No town and gown issues here.

Public Affairs programs and initiatives

Robinson Community Learning Center

RCLC is an off-campus educational initiative between Notre Dame and the Northeast Neighborhood. About 500 participants come to RCLC each week for regular programming, which includes after-school tutoring, "Talk to Your Baby" classes, a Shakespeare program for teens and Take Ten, which teaches conflict resolution and bullying prevention. About 500 college student volunteers implement RCLC programs on-site and in the community. The center also maintains a high-quality technology center, offering adults classes in basic computing and financial literacy. A new RCLC facility is planned as part of Phase II of the Eddy Street Complex project. The new space will be 13,000 square feet, while the current building is 8,000 square feet. A planned fenced-in yard will let children play.

Center for Arts and Culture

The Notre Dame Center for Arts and Culture provides unique educational programs for children that combine one-on-one relationships, arts experiences and lifelong learning. Programs include literacy tutoring, art enrichment, drama and conflict resolution activities. There are also rotating art exhibits in the galleries and in-studio classes with visiting artists. In the summer, camp activities include visual arts, printmaking, photography, creative writing and field trips. The center is located within the West Washington Historic District in a building constructed in 1925. The building underwent a $2.5 million renovation project in 2012 through a partnership that included the University.

Teachers as Scholars

TAS provides regional K-12 teachers and administrators the opportunity to become students again as they convene to study, discuss and reflect upon scholarly issues with Notre Dame professors. The two-day seminar takes place on campus twice a year, in the spring and fall semesters. Applications for 2019 are available online until Nov. 18. There is no cost to participate, but applicants must work with a member district or diocesan school.

Nonprofit Breakfast Series

Held on campus during the spring semester, leaders and volunteers from the region's nonprofit organizations are invited to participate in a four-part series. Every year campus experts share their knowledge on relevant topics for nonprofit administrators.

United Way

The annual United Way Campaign is administered through the Office of Public Affairs. The University's United Way Campaign generates 15 percent of the donations received by United Way of St. Joseph County each year.

For more information, please visit **publicaffairs.nd.edu.**

See page 11 for volunteer opportunities in the community.



"Notre Dame's economic and cultural impact is growing beyond South Bend to incorporate the broader region. This growth reflects Notre Dame's partnership with the thriving South Bend-Elkhart region — a place for robust employment and cultural life beyond the boundaries of the University. Notre Dame's success can be measured in part by how well our neighbors flourish."

– President Rev. John I. Jenkins, C.S.C.

MATT CASHORE

University partnership with Cultivate Culinary rescues

11 tons

of food this year

BY GWEN O'BRIEN AND ERIN BLASKO, UNIVERSITY COMMUNICATIONS

As the University was about to open the renovated and expanded Notre Dame stadium in time for the 2017 football season, the administration considered every detail, right down to what to do with the unserved and delicious food that would be left over following parties held in the new hospitality suites.

Along with Notre Dame's concessionaire Levy, the athletics department's Community Commitment staff was tasked with addressing this sustainability goal.

With the support of the University's Office of Sustainability, **Maureen McNamara,** assistant athletics director of community commitment, and **Karen Schirmuhly,** director of operations for concessions and clubs, turned to the Office of Public Affairs for ideas on local agencies that rescue food for the hungry.

"Cultivate Culinary could do that for us," says **Jessica Brookshire,** associate director of public affairs.

Cultivate Culinary School and Catering, a local nonprofit, was just getting off the ground. It provides food rescue services and culinary arts job training for at-risk high school students and adults.

The partnership between Notre Dame and Cultivate began in time for the 2017 football season. This fall, Cultivate has rescued nearly 12,000 pounds of food at football games alone.

"Although every game day is a bit different, we have made donations as high as 3,000 pounds per home game over the past two football seasons. The partnership we've developed has been great and our staff love knowing that the high-quality food we serve makes its way into the rest of the community afterwards," says Schirmuhly.

In December 2017, the partnership was going so well that Levy announced it had expanded to Purcell Pavilion and Compton Family Ice Arena so prepared food could be rescued following hockey and men's and women's basketball games.

The partnership continues to expand on campus, and the University has helped spread the word about the nonprofit off campus too.

"Jessica and Public Affairs have helped us tremendously by promoting our mission, connecting us to important groups in the community and various departments on campus," says Jim Conklin, the nonprofit's president and co-founder.

For instance, Campus Dining now donates food left over from special events to Cultivate. This is in addition to the departments' partnerships with Food Rescue US and FoodShare, which transport food to local homeless centers.

And Cultivate also now retrieves unserved food prepared for student-athletes, after McNamara connected the agency to **Kari Oliver,** assistant director of sports nutrition for the football team.

"We work with Kari to arrange food pickups from the football team meal in 'The Gug,'" Conklin says, referring to the Guglielmino Athletics Complex.

Conklin says Cultivate picks up excess food from the complex once per day and often on the weekends, for a total of 10,000 pounds this year.

When rescuing food, Cultivate staff weigh and sort it by type — protein, starch or vegetable — for statistical purposes and then, in their kitchen, they package the food into recyclable, microwave-safe trays. Assisting with the process are culinary students and volunteers, some of whom are student-athletes, including members of the football team.

"For the players to package the same dishes they had enjoyed into balanced meals for those who are underserved and often overlooked is a full-circle experience for our football program," says Oliver.

The resulting dishes and meals provide pantries and local service agencies a low-cost, nutritious alternative to canned and boxed foods.

"Notre Dame believed in our concept from the beginning and is an invaluable partner in fighting hunger in our community."

–Jim Conklin, Cultivate Culinary

"Hunger is pervasive in our community, with food insecurity affecting one out of seven adults and one out of five children," Conklin says.

To date, Cultivate has rescued more than 125,000 pounds of food throughout the community.

"By rescuing food that has been prepared but not previously served, we can provide the hungry with well-balanced meals," he says. "Notre Dame believed in our concept from the beginning and is an invaluable partner in fighting hunger in our community."

Food rescue is one facet of Notre Dame's long-term, comprehensive sustainability strategy, which includes efforts to reduce water and energy consumption and divert waste on campus.

If you would like to support Cultivate's work in the community, go to **bit.ly/2CmiWDT.**

PHOTO PROVIDED



PHOTO PROVIDED





Campus Dining will prepare green beans and sweet potatoes for the Thanksgiving dinner that Cultivate Culinary and Hope Ministries will provide for 800+ people.



Campus community contributes many more hours than data show

BY GWEN O'BRIEN, INTERNAL COMMUNICATIONS

According to the 2018 Regional Economic Impact Report, students, faculty and staff logged 93,000 community engagement hours last calendar year. Faculty and staff served 27,945 of those hours.

But neither figure comes close to reality, says **Jay Caponigro**, director of community engagement.

He estimates the total for 2017, or any given year, is closer to 300,000 hours.

The data would be more precise if faculty and staff consistently entered hours into **engage.nd.edu**, a database developed for the Office of Public Affairs and Communications (OPAC) to document and collect data on the University's community engagement activity.

"Notre Dame has a great story to tell about engagement," Caponigro notes, and an accurate account of community engagement hours — *data* — is quantitative storytelling.

Increasingly, organizations such as the Carnegie Foundation for the Advancement of Teaching ask institutions to demonstrate the impact their service and scholarship has on local communities. In 2010, the Carnegie Foundation recognized Notre Dame with its national classification as an "Engaged Institution." It's time to apply for the 2020 designation.

"We are preparing to submit a renewal application," says Caponigro, speaking of the Notre Dame Carnegie Committee. The committee is made up of representatives from across the University and nominated by the Offices of the President and Provost.

"The committee asks that engaged faculty and staff enter their projects on engage.nd.edu so we can share the breadth and depth of the impact the University has in the region. We hope to demonstrate that indeed, Notre Dame is engaged, invested and committed to a mutually beneficial relationship with our community."

To load hours, log in to **engage.nd.edu** with a net ID and password.

"People have complained that the tool is clunky and there are glitches in the system, but we've worked with the Office of Information Technologies to make improvements. I encourage people to try it out," he says.

MATT CASHORE



Caponigro

Caponigro offers some tips, like using the "copy" feature if you have a recurring event from year to year.

"Click on the 'My Projects' tab at the top of the page. Open the past project you want to duplicate and at the bottom of that page, click 'copy' and you have created a new project. Just give the new project a name or change the year," he advises.

Also, when considering how many people benefited from your service, Caponigro uses this example: If you volunteered at a homeless center, you probably didn't serve all 200 guests, but you helped three staff members fold and sort clothes, so you helped three people. Enter "3" as the approximate number of people served.

Anyone looking for more direction on how to use **engage.nd.edu** is welcome to contact **Erica Futa**, public affairs project coordinator, at **efuta1@nd.edu** or 631-1190.



Annual Community Engagement Activity

149,000
people served

93,000
hours served
between faculty, staff and students



PHOTOS: MATT CASHORE

Service part of Finance Division's retreat day

BY GWEN O'BRIEN, INTERNAL COMMUNICATIONS

On Tuesday, Aug. 14, the week before fall semester classes began, it was nearly impossible to find a Finance Division employee at his or her desk.

They weren't playing hooky.

The 90 staff members took part in the second annual Finance Division Community Service Day. In groups of 10-20, they fanned out across St. Joseph County to serve five agencies at six locations.

At two Goodwill stores, they pulled merchandise from the floor to be transported to other stores. Another group sorted through food donations at the Food Bank of Northern Indiana. At the Healthwin Specialized Care Facility, finance staff led a game of bingo, while co-workers served at the Center for the Homeless, organizing donated clothes for a guest shopping event. Another group dispatched to Potawatomi Zoo pulled weeds and watered plants. It was a busy four hours.

"The afternoon was an opportunity to spend time helping others and to recharge by doing something totally different than our normal jobs," says **Carol Grontkowski**, a senior technical analyst in Accounting Operations.

It's common at Notre Dame for offices and departments to participate in service opportunities. Community engagement, in the form of volunteer service and service learning, is a reflection of the University's Catholic character and institutional mission.

"Serving others, that's what Jesus did," comments **Mark Zeese**, a business processes program manager in Accounting Operations. "What's key is that it can be in the smallest ways. It doesn't always have to be big home runs, right? But in small ways, look how you can make someone else's life better."

Zeese and Grontkowski serve on the division's Community Service Committee, which has organized volunteer opportunities and giving campaigns for the division for 15 years. The afternoon of service became part of the division's summer retreat day about two years ago after **Shannon Cullinan** was appointed vice president for finance.

During the summer, the committee of seven divvies up a list of nonprofits to contact to see which have work that could be accomplished in an afternoon.

On Aug. 14, six teams left campus dressed in matching kelly green T-shirts that had "Finance Division Volunteer" printed on the front, and on the back: "Empowering Notre Dame to be a force of good in the world."

Zeese served at a Goodwill store.

"We were out on the floor with our heads down working, and we hear one of the assistant managers over the loudspeaker say, 'May I have your attention, please. We have some visitors here today in green shirts. They're a group from Notre Dame who are helping us today and we really appreciate their assistance.' And there was a light applause among the shoppers," Zeese recalls with a smile.

Later, a manager told Zeese that what his team accomplished in a couple hours would have taken them several days to complete, given other responsibilities.

Grontkowski volunteered at Healthwin. She enjoyed every minute of it.

"I had the pleasure getting to know a nice lady who said to me, 'Guess how old I am.' I said, '85.' She said, 'Higher!' and motioned her thumb toward the ceiling. I said, '90?' and she said, 'Higher!' I said, '95?' and she said, 'Higher!' Bless her heart, she is 96 and her birthday was coming up and she was going to be 97," Grontkowski says.

"She was just a dear and so lively. At times she would kind of shout out to the bingo caller, 'You have to speak louder! Can't hear you. Talk louder!'"

The day was fun and meaningful.

"I became more aware about the nonprofit I was assigned to, and I think that was the case for everyone that day," Zeese notes.

That awareness could have a ripple effect. Someone who had a positive volunteer experience at an agency may choose to volunteer there on his or her own or do so as a family outing.

Finance has service plans for the spring semester, too. For a second year, the division will offer opportunities for 10 different employees each month to serve at a nonprofit for an afternoon.

PHOTO PROVIDED



During the second annual Finance Division Service Day, staffers volunteered at five agencies across St. Joseph County, including the Healthwin Specialized Care Facility where one group played bingo with residents.

ND Works
NOV-DEC2018

Meet John Gohsman, vice president for IT and chief information officer

BY LENETTE VOTAVA, OFFICE OF INFORMATION TECHNOLOGIES

Although he earned a degree in business data processing, **John Gohsman** couldn't have understood at the time the impact information technology (IT) would have on his career.

"When I began my IT program at my university, we were still working with punch cards," says Gohsman. "We were actually nervous about the change to using a terminal. The response time was slow and we could do our work faster with the punch cards."

Then the industry moved from using large mainframe computers to minicomputers. Change continued to accelerate as the industry moved to client-server computing, then to web-based solutions and now to the cloud.

Those who have been in the IT industry for any length of time have had to adjust to technical change, Gohsman says. "IT is ubiquitous, and I think it is important that we are a key variable in any decision-making process."

With a long and distinguished career in information technology at major research universities, Gohsman joined Notre Dame's Office of Information Technologies as its leader in July 2018. "I feel blessed and humbled to be here at Notre Dame in this role, and plan to work hard to build on the solid foundation already in place," he says.

BARBARA JOHNSTON



Gohsman

Most recently, Gohsman was the vice chancellor for information technology and chief information officer at Washington University in St. Louis. He created an IT governance structure to guide the university's IT investments, and created its first central IT organization. Gohsman also partnered with the largest research computing organization to establish the institution's first research infrastructure organization and services.

He spent 30 years in information technology at the University of Michigan. As an executive director for strategy, planning and solutions in IT services, he is credited with helping establish Michigan as an early user of academic and administrative analytics. He also led the innovative NextGen Michigan program, which implemented the university's first private and public cloud offerings and moved central IT to a services orientation.

Gohsman was an inaugural member of Michigan's Data Administration group in the early 1990s, which led the development of the university's strategic data plan and an enterprise data warehouse. Later, Gohsman managed Michigan's co-development effort with PeopleSoft for their student administration product and led the M-Pathways implementation for student administration and for human resources management systems. The project won the 1999 Computerworld Smithsonian Award for the use of computer technology in innovative ways.

He was attracted to Notre Dame because of its culture and its strong reputation in academics, research and information technology. "Looking forward, I want to build on the solid foundation, and continue the strong collaborative approach my predecessor, Ron Kraemer, established," he says. "As part of the accomplished and innovative OIT organization, I want to work toward furthering the mission of the University."

Raised in Vassar, Michigan, Gohsman earned his bachelor's degree in business data processing from Ferris State University. His areas of expertise include strategic planning; IT governance; program, project and change management; and administrative, academic and business intelligence systems.

Though Gohsman considers himself an introvert, he loves being on college campuses. "The diversity of the faculty and staff, combined with the breadth and depth of their expertise and eager students — it blends into an energy you won't find anywhere else," he says. He enjoys reading and playing golf. His wife, Mary, also has a background as an IT professional and works as the assistant director of special projects and operations for the Center for Research Computing.

Plans for IT at Notre Dame

- Enhance the IT governance process to ensure IT alignment with the strategic needs of the University, prioritize those needs and move to a multi-year project plan.
- Develop deeper relationships with Notre Dame faculty (directly and via the Center for Research Computing) and students, as well as regional and global partners.
- Continue to enhance OIT services by improving the definition of our services, clarifying expectations and ensuring there is a funding model in place to maintain and sustain the infrastructure as it grows.
- Continue to improve our cybersecurity environment to reduce risk.
- Continue to assess the infrastructure and look at ways to improve applications and data.
- Engage with peers in higher education.
- Invest in IT staff to maintain the skills necessary to understand changes in IT, and support the changing needs of the University.

ND Studios technology helps bring academic events to life



ND Studios' involvement in a collaboration between Notre Dame's Office of Digital Learning and the University of Michigan helped bring two unique academic events in support of the Listening to Puerto Rico teach-out **(listeningtopuertorico.org).**

Using the Rex and Alice A. Martin Media Center, the ND Studios team assisted in the coordination, engineering, production and live-streaming of these events. The main goal in hosting these two live "teach-in" events was to continue the conversation on Puerto Rico by giving a platform to Notre Dame faculty and students who were impacted by Hurricane María.

The first event included a discussion with an expert panel made up of Notre Dame faculty members from Puerto Rico. It was conducted and recorded in the Eck Visitors Center, and streamed live on the University of Michigan Coursera site.

This use of the massive open online course (MOOC) platform Coursera for live-stream delivery was a first for Notre Dame Studios, requiring close coordination with the Office of Digital Learning staff and the University of Michigan.

At a reception after the event, ND Studios staff recorded participants' own stories of Puerto Rico as part of this phase of the course in the Martin Media Center Teaching Studio.

The second academic event was a panel discussion that featured Puerto Rican students — most of whom were in Puerto Rico at the time of the storm — and two Notre Dame faculty members. It was set up in the Martin Media Center in front of a live studio audience, as well as an interactive online audience with live chat functionality. The audience consisted of Notre Dame students as well as viewers from around the world.

The Notre Dame Studios team, in conjunction with campus partners, leveraged the world-class technology in the Rex and Alice A. Martin Media Center to be a force for good — serving the academic mission of the University.

PHOTO PROVIDED



ND Studios coordinated a live-streamed teach-out event.

Valuable IT news, tips and updates at your fingertips



Do you want to receive additional information about IT news, tips and service status updates?

The OIT has several resources available in different formats. Just choose the one that provides the information you want in the way you prefer to receive it.

- **OIT website** — Lists the major IT services for campus with their status on the home page. Green is good, yellow means the service is having issues and red means it is not available. **oit.nd.edu.**
- **Twitter** — Informative tweets about IT services are available **@OITatND.**
- **Facebook** — Information about IT services is available at **facebook.com/oithelpdesk.**
- **Text messaging and email status updates** — Choose to receive IT service status messages by email, text message or both. Go to **ndoit.bbcportal.com** to create your account.
- **IT MATTERS newsletter** — The weekly OIT newsletter that has tips, news, maintenance information, changes in existing IT services or new service announcements. **ntrda.me/ITmatters.**

Google apps update

New features in Gmail

Google has introduced a new look for the Gmail features you already use, and added new ways to organize your inbox, view upcoming events and take action on emails.

Here is an overview of how these new features can help:

- **Message organization:** To help organize your inbox, you can assign an action to each email without opening it. Just click on the box next to it and choose from: Archive, Delete, Mark as Unread, or Snooze.
- **Snooze feature:** Redirect an email from your inbox to your Snooze label (located on the left side of the screen) to a future date or time that's more convenient for you to address it or take action.
- **Quick email reply:** Smart Replies allows you to quickly reply to emails by clicking on the common phrases listed below the message you received.
- **Response reminders:** Old emails that you've not responded to will appear at the top of your inbox with a suggestion to reply or follow up.
- **Writing resource:** Smart Compose will anticipate what you want to write in an email and auto-complete your sentence.
- **Use other apps in Gmail:** While in Gmail, you can now use:
  - **Calendar** — View your daily schedule, edit events, create new events and check on upcoming events.
  - **Keep** — Create checklists and take notes.
  - **Tasks** — Add to-do's and deadlines.

For additional details on what's new in Gmail, go to **ntrda.me/newlookgmail.**

Manage shared resources in Google Calendar

Did you know that Google Calendar can help effectively manage shared resources such as meeting areas, event space or departmental equipment?

Using Calendar provides easy access to those in your department who use these resources, and allows you to keep track of them as well. Users are able to:

- Schedule events in a foyer, great hall, lobby, atrium, etc.
- Schedule meetings in a conference room, enclave or other meeting space.
- Book equipment carts, bicycles, parking spots, video cameras, etc.

When requesting a resource calendar, you can choose to set up a shared or private calendar, and even request permission for resource use. Plus, when someone in booking an event, Calendar can automatically suggest rooms close to where the attendees are located.

Setting up the ability to schedule departmental meeting areas, event space and equipment in Google Calendar helps keep these resources available to those who need them. You can fill out a request form to set up a resource calendar for locations or equipment scheduling in Google at **ntrda.me/2zDezm0.**

Drive file stream reminder

Now that individual files have been moved from NetFile service to Google Drive, there is a handy Google app to improve file access.

Google Drive File Stream allows you to access your Drive files using Explorer (Windows) or Finder (Mac). Because you are streaming your Drive files directly from the cloud to your Mac or Windows machine, you are freeing up disk space and network bandwidth.

Plus, Drive files are stored in the cloud. Any changes you or your collaborators make are automatically updated, so you'll always have the latest version.

You can also make Drive files available for offline access. These offline files sync back to the cloud when you're online, so the latest version is available on all your devices.

For additional information and to access the instructional videos on how Drive File Stream works, go to **ntrda.me/drivefilestream.**

Team drives permission changes

For those who use Team Drives, Google has made some recent permission changes that may affect how files are shared.

The role of content manager has been added to the permissions list. In this role, a person can edit, reorganize and delete content, but cannot modify Team Drive membership.

The changes to existing permissions include: The default role for new members of a Team Drive is now the content manager role instead of full access.

The names of these roles have been changed:

- Full access is now known as manager
- Edit access is now known as contributor
- Comment access is now known as commenter
- View access is now known as viewer

The new content manager role and other permission changes are not available in older versions of the Drive mobile app. Be sure to install the latest update for the Google Team Drives mobile app via Google Play for Android devices or the App Store for iOS devices.

For details, go to **ntrda.me/teamdrivesrole.**

Successful NetFile migration to Google Drive

All individual and departmental files stored in NetFile have been relocated to Google Drive, and access to the NetFile service has been removed.

Relocating files to Google Drive now offers faculty, staff and students some great benefits including unlimited storage, the ability to collaborate globally and reliable access on a multitude of devices.

Here are some interesting facts about the amount of data that was relocated:

Individual and departmental accounts

- 38,255 accounts
- Over 60 million files
- Over 55 TB of data

If your files were moved from NetFile to Google Drive, you may want to review any files that contained links. Any time files are moved from one storage location to another, links may no longer work.

For instructions on identifying broken links within your documents and how to fix them, go to **ntrda.me/brokenlink.**

WINNERS

All those who used the tool provided by OIT that conveniently moved their files from NetFile to Google Drive were entered in a contest to win a specialty gift basket. Congratulations to all of the winners:

- **Philip Rollins,** Aerospace and Mechanical Engineering
- **Ruthann Johansen,** Program of Liberal Studies
- **Cindy DuBree,** Finance Division
- **Nancy Masters,** Institute for Educational Initiatives
- **Shuang Zhang,** College of Engineering

VPN **upgrade** and two-step **login**

The Notre Dame VPN (virtual private network) service was upgraded last month. To access the VPN **(vpnaccess.nd.edu),** you must use the updated version of the Cisco AnyConnect (v4.6).

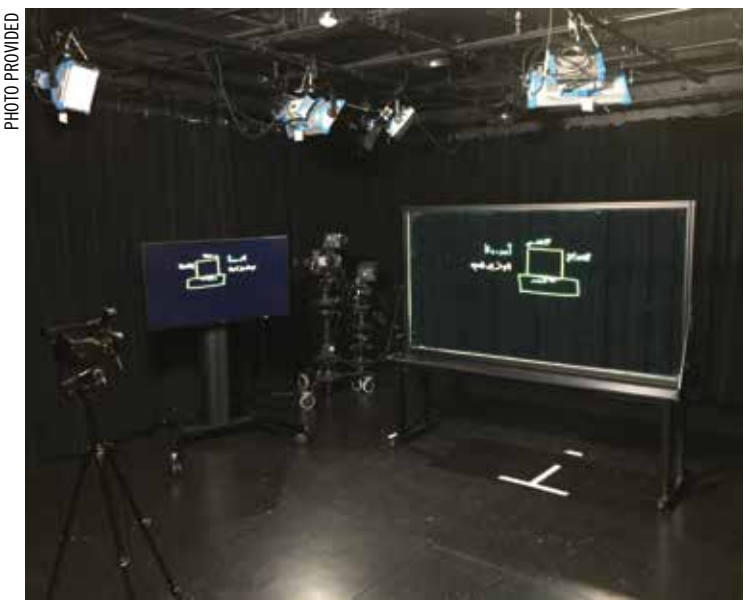
All University-managed machines have received the updated VPN software. If you use the Notre Dame VPN and have not yet updated your computer or mobile device to Cisco AnyConnect v4.6, you may download the software from the Software Downloads page on the OIT website at **oit.nd.edu.**

The VPN service has been added to the list of services that require two-step login. Therefore, you must log in with your Notre Dame credentials before you are able to connect to the VPN.

ND Studios installs lightboard technology to assist with academic recordings

BY TOM MARENTETTE, ND STUDIOS

PHOTO PROVIDED



A digital camera reverses the image on the lightboard so images and text are easy to read on the video.

Recording academic lectures or presentations can be done easily with the lightboard technology now available. The Office of Information Technologies (OIT) Learning Platforms and Notre Dame Studios groups collaborated to install a lightboard in the Rex and Alice A. Martin Media Center.

A lightboard is similar to a chalkboard or whiteboard, but is a large sheet of tempered glass in a structural frame illuminated with LED lights around the edge. It can be used to record video lectures for students or any other type of presentation.

A camera is pointed at one side of the lightboard, while the instructor writes on the other side with fluorescent markers. Special lighting helps the images glow to become highly visible.

Using a digital video camera, the image is reversed to produce a video with highly legible text or drawings. This video is often recorded in short sections for posting in Sakai or on websites or blogs, all enhancing the tools our instructors have to teach and engage our students. Notre Dame faculty will often use this type of content for blended learning models, to integrate digital media into their instruction.

The lightboard is ready for scheduling, along with the professional guidance of the staff in ND Studios. To book the lightboard, submit an "ND Studios Request" at **scheduling.nd.edu.**

Look for future workshop opportunities to explore how you can leverage the technologies in the Rex and Alice A. Martin Media Center for your academic or administrative project. This is yet another way the teams in the OIT are assisting our campus colleagues in achieving their objectives to serve the mission of the University of Notre Dame.

ServiceNow:
Your 24/7 Help Resource



ServiceNow provides a self-service portal for faculty, staff and students to use for technology-related questions and issues.

It features a searchable **knowledge base** with informative articles and how-to instructions about virtually anything in Notre Dame's technology environment. If you can't find the solution in the knowledge base, you can submit an incident **(Get Help)** describing your question or problem. You can even **request** new or changes to your IT services. Plus, you can access it on your computer or other mobile device. To access full functionality, make sure you log in to the site by selecting the login link that appears in the top right corner of the screen, and entering your NetID and password.

The ServiceNow self-service portal is a great resource for technology help any time you need it, 24/7.

There are more than 1,300 articles available to you on a variety of IT topics — many specific to Notre Dame. It is the same information IT support staff use to assist anyone with a technology question. Most articles are based on questions to the OIT Help Desk from faculty, staff and students.

The Knowledge Base continues to evolve. Many IT support staff members across campus submit new articles as new issues are identified and solutions documented.

Access the knowledge base at **servicenow.nd.edu,** and enter the word or phrase you want information about in the search field. You'll begin to see topics popping up related to the information you entered.

For additional information on using ServiceNow and the Knowledge Base, visit **ntrda.me/knowledge.**

OIT Help Desk:
At your service



For questions about your computer, ND-supported software or IT service questions, the OIT Help Desk has the answers.

Conveniently located at 115 DeBartolo Hall, the OIT Help Desk representatives can help you with your questions by phone, email, self-service (see above) or chat. You can also take advantage of these convenient services there as well:

- **Computer repair:** When your computer is in need of repair, you can drop it off and pick it up at the OIT Help Desk, as well as the Hammes Hub. The in-house service center provides warranty and non-warranty repair work for many popular brands at reasonable rates.
- **Computer rental:** If your computer is being serviced or you are traveling internationally for University business, you can rent a computer at the OIT Help Desk. Since configurations vary, be prepared to list your hardware and software needs when you make your reservation.
- **AV equipment checkout:** Faculty, staff and students can checkout a variety of AV equipment — from video recorders and microphones to tripods and cameras. Loans are restricted for use in a classroom or a class project only.

For additional information, go to **oit.nd.edu/help-desk.**

OIT Help Desk
115 DeBartolo Hall
Phone: 574-631-8111
Self-Service: servicenow.nd.edu
Chat: help.nd.edu
Email: oithelp@nd.edu

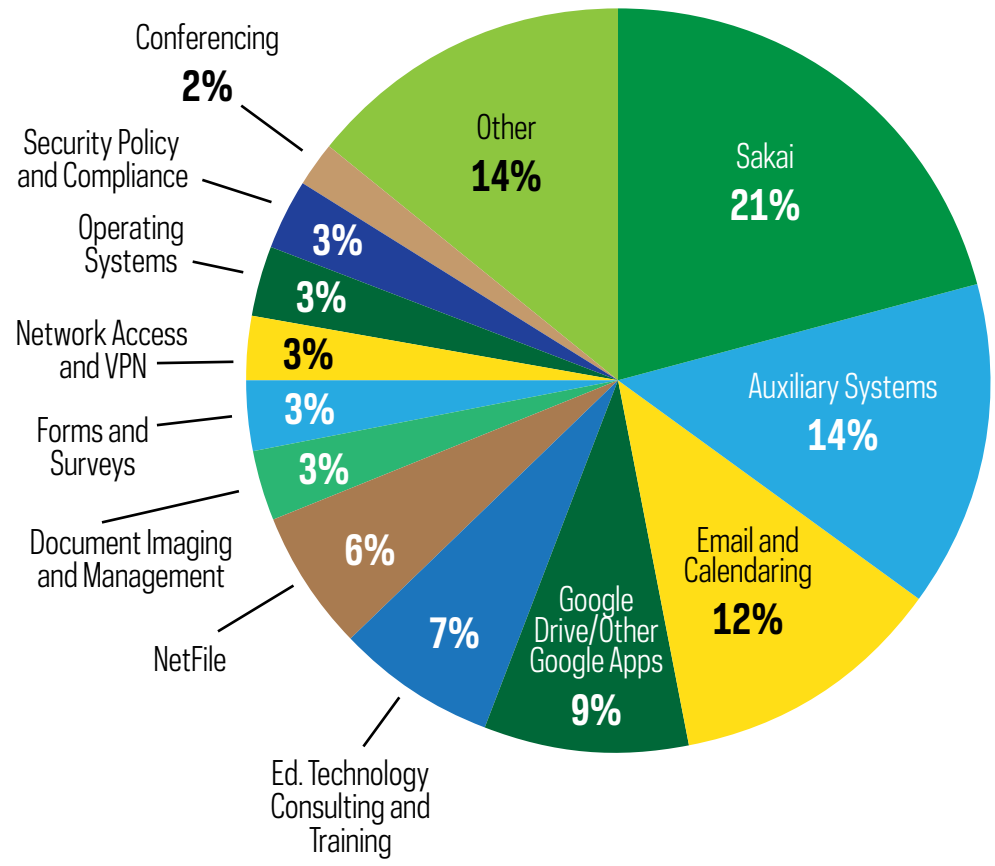
Academic Year Hours
Monday-Thursday:
7:30 a.m.-8 p.m.
Friday: 7:30 a.m.-5 p.m.
Saturday: Closed
Sunday: 3-8 p.m.

The OIT Knowledge Base

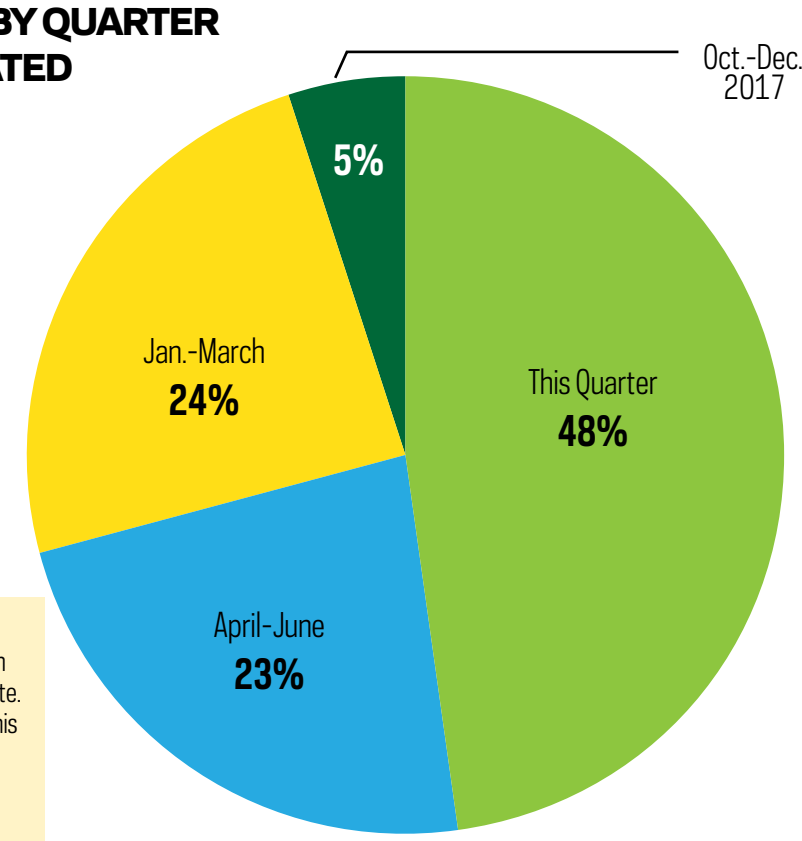
The Knowledge Base continues to evolve. Most articles are based on questions to the OIT Help Desk from faculty, staff and students. Visit **servicenow.nd.edu.**

Interesting Knowledge Base Facts — In the last three months, the OIT has added 88 new articles, in a variety of categories or topics (see below).

NEW ARTICLES IN THE PUBLIC KNOWLEDGE BASE BY CATEGORY



PUBLIC KNOWLEDGE BASE ARTICLES BY QUARTER LAST UPDATED



The OIT is committed to keeping the information accurate and up-to-date. In the third quarter of this year, 48 percent of the articles were reviewed and updated!

OIT hosted learning opportunities

The OIT offers faculty, staff and students the opportunity to learn something new through a variety of training options such as:

- **Hands-on workshops** covering many commonly used Google, Adobe and Microsoft products. Most workshops are free of charge.
- **Lunch & Learn sessions** provide a quick look at new products or tips on using common apps more efficiently. These brown bag sessions are held in LaFortune and run from noon to 12:50 p.m.
- **Taste of Technology 2019 (OIT's annual mini-conference)** will held on campus on March 13 and 14, 2019. Whether you are novice or an expert, there's something valuable for everyone who uses technology.
- **Team training for your department** is also available. Choose an existing workshop, or custom training to meet specific needs can be developed.

For more information on these workshops, go to **oit.nd.edu/training-classes.** Register for classes at **endeavor.nd.edu.**

OIT Training Office
B004 IT Center
Phone: 574-631-7227
Email: training@nd.edu

Plugging in to Sakai:
Additions that make a difference

From the learning apps available on your cell phone to publisher sites with hyperlinked text and built-in quizzes, online educational tools are everywhere. As these apps and websites have matured, it's clear that they have a place alongside traditional homework as a way to reinforce learning outcomes for students.

Faculty are subject-matter experts who often have specific paths for students to follow as they learn. Sakai, Notre Dame's learning management system, offers dozens of ways to present concepts and create learning exercises.

But Sakai is not a one-size-fits-all. Instructors are also able to adopt focused educational apps and websites to engage students in dynamic new ways outside of Sakai.

Requiring multiple websites and apps can get cumbersome for instructors and students alike. Students must set up new accounts and passwords, as well as keep up with coursework deadlines and where the work is located. Instructors must track student involvement in multiple places and find ways to tie student results back to a single reporting method, such as an Excel spreadsheet on their laptop.

So how can educators have the best of both worlds?

One significant solution is to connect these third-party tools to Sakai via a secure plug-in. Once the connection to Sakai is created, students simply log in to Sakai and access the plugged-in website without creating a new account in another system. Additionally, if the other app is equipped to do so, this integration will bring the earned grades back into Sakai's Gradebook.

The grade transfer may not be available for every app, but more publishers and sites are working toward achieving this standard each semester. Otherwise, instructors are often able to simply download student grades from the third-party site and import them into Sakai's Gradebook. This workflow is made possible through the account provisions established when the two sites were originally linked together.

Holly Goodson, professor of chemistry and biochemistry, found an effective independent forum tool called Piazza. It allowed hundreds of students in her courses to ask and answer common questions without flooding her email.

When she first started using Piazza, it was a stand-alone app. A student had to create new accounts that didn't necessarily correlate to his/her ND account, and caused accounting problems for Holly and her TAs.

Arthur Lim, professor of mathematics, had the same experience once he found MapleTA — testing software for calculus placement exams. Outside student accounts and authentication needs caused headaches as he attempted to track grades in this system. "It was almost impossible to tell who was who," says Lim. "Even if I told them to put in their IDs, it was a nightmare."

Both applications were eventually plugged into Sakai. Student accounts were automatically created and tied to their Notre Dame accounts, which saved everyone a significant amount of time and work.

As Goodson describes, "Now it's just like anything else in Sakai. There's a link to the Gradebook, there's a link to the Resources and there's a link to Piazza. It's seamless."

For Lim, "The plug-in totally resolved the registration issue, and now I have the perfect tool to write the questions I want."

By working with the Sakai team to help them merge a valuable resource tool in Sakai, these instructors and others are finding more effective teaching tools. The results are greater learning outcomes, and a positive difference for them and their students.

If you have an app or website that you would like to add to Sakai, please contact the Sakai Team at **sakai_team-group@nd.edu** to get started.

A closer look at privacy

BY KOLIN HODGSON, OIT

What is private to you? Do you trust social media apps with your private information? Which social media apps have your data?

According to Pew Research, 69 percent of adults use social media often. Activities include staying in touch with friends and family and reconnecting with old acquaintances. Younger people also use it for enhancing friendships and romantic relationships.

Social media has become a forum for civic and political activities, a source for scientific and health information or a source just for getting the news. People have trusted social media with personal relationships, medical information, political lives, and likes and dislikes. But even though people have shared this information in their social media accounts, it seems that nobody trusts social media companies when it comes to keeping personal information private.

Results from the Pew survey shows that less than 10 percent of those surveyed were confident that social media companies would protect their data. Actually, the companies don't. That's why organizations such as the Electronic Privacy Information Center (epic.org) and Center for Digital Democracy are busy filing suits against social media companies who disregard privacy rights.

What do social media apps do with the data? It's mostly used for advertising. In 2017, Facebook collected $40 billion in advertising revenue. But personal data is also sold to data broker companies such as Acxiom. Last year, Acxiom resold personal data for about $900 million.

Buyers use this personal data to market products to us. This may seem harmless for some, but it's not just about trying to sell you a soda or concert tickets. It's about selling you a political candidate — or even an idea that may be more beneficial to a business or organization than you. Others may use your private information as a tool to scare or bully you, or even extort money from you.

To help maintain privacy around personal data, first ask yourself, "What information about your life is not for sale?"

What do you consider private? Developing improved privacy habits with social media is a good first step. And remember: If you want your information kept private, don't put it on social media. Here are some tips to keep in mind when using social media:

- **Undershare** — It is not necessary to complete your profile on your social media account. Adding information such as your school, address and birth year doesn't make the experience better for you or your friends, so don't provide it.
- **Followers/following** — Know who is following you, and don't accept follow requests if you don't know the person. If you have followers you don't know, just block them.
- **Turn off location info** — There is no need for every app on your phone to know your location. That's just more of your life up for sale.
- **Tag feature** — Tagging can invade your privacy too. Turn on the feature that lets you review tagged posts before they can be posted. If a post makes you uncomfortable, don't approve it.
- **Review privacy settings** — Take a few minutes to review the privacy settings in your social media accounts. You can set them to meet your privacy standards.

Everyone has a different definition of privacy. Be wise about what you share on your social media accounts so personal information you want to keep private stays that way. For additional information, go to **ntrda.me/socialmediaprivacy.**

Best practices for password management



Another online account means another password. Most people cringe at the thought of creating yet another password. The right thing to do is to create a strong, unique password for each account. But not everyone does it.

LogMeIn, a password management company, showed that while 91 percent of people know that using the same password for multiple accounts is a bad idea, 59 percent do it anyway.

As reports of hacking events from high-profile companies and theft of consumer information continue to be in the news, it's even more important to practice good password management.

When developing passwords, here are some helpful tips:

- Passwords should be something you can remember.
- Passwords should be long; use passphrases such as beautyandthebeast, hortonhearsawho or aroundtheworldin80days.
- Passwords should not be reused.
- Passwords should be unique to you.
- Passwords alone are not safe; use two-step authentication.
- Have a password management plan. Be deliberate about how you use passwords. Make a plan and stick to it.

There are different password management tools you can use to help you keep track of your account passwords.

Password Safe: A free password management tool that is approved for use on campus. It has versions for Windows, Mac, iPhone and Android. Passwords are stored right in the app, and are not synced between devices.

1Password: Also approved for use on campus, but has a monthly fee. It has the ability to store passwords, credit card numbers and any other data you want to have in a secure place. It is stored in the cloud so the information is available on any device. It has versions for Windows, Mac, iPhone, Android and plug-ins for many browsers.

For more information, go to **ntrda.me/passwordmanager.**

Wi-Fi improvements on campus underway

Demand on the wireless network on campus has increased exponentially. In a given week, the ND wireless network supports between 100,000 and 250,000 unique mobile devices.

In response to both the upsurge in the use of mobile devices and the need to support growing academic and administrative initiatives, a six-year plan was developed to upgrade the ND wireless network.

The primary goal of this plan is to move from a coverage design to a capacity design. This way, the Wi-Fi service will remain consistent no matter where you are on campus or how many people are in your general area (does not include green spaces.)

In fall 2017, the OIT network engineer team completed Wi-Fi upgrade project in Notre Dame Stadium. This project included installing nearly 1,500 wireless access points in the bowl, concourse and surrounding buildings. During a football game, the number of unique Wi-Fi connections can be well over 25,000, while the total data use can be approximately six terabytes.

Currently, OIT network engineers are surveying each building on campus to assess the Wi-Fi coverage in every room of the building. Once the results have been reviewed, an upgrade plan will be developed.

The OIT network engineers will work with the building managers and contractors to minimize disruption during the workday. Once the upgrade is completed, analytics will help validate performance in each location and provide insight for optimizing the Wi-Fi experience.

Some of the buildings that have been recently upgraded include Crowley Hall of Music, Cavanaugh Hall, Pasquerilla East and Pasquerilla West. The wireless upgrades in the master plan are designed to accommodate the wireless needs of campus for the next five to s even years.



Show your Notre Dame faculty or staff ID card for **20 percent off** most items at the bookstore.





Gift box with two one-day tickets to the 40th U.S. Senior Open Championship at Warren Golf Course, June 24-30, 2019. Tickets start at $99. Look for the email offer on Nov. 5.





For the
Notre Dame Fan
on your gift list

Shop this holiday season at the **Notre Dame Bookstore** for these gifts and more...

bkstr.com/notredamestore







Campus gift cards are available for purchase at Morris Inn and most Campus Dining locations. The gift cards can be used on campus for food, coffee and more. Note: Do not purchase gift cards/certificates with University funds. For more information: **ntrda.me/giftcards**.



Santa's helpers
needed in the community

There may be no better way to get into the holiday spirit than making the season brighter for those in need. If you're looking for ways to serve as a family, with friends or as an office, here are ideas from some United Way agencies, courtesy of the Office of Public Affairs. Email photos of your holiday service adventure to NDWorks **(gobrien1@nd.edu).**



Center for the Homeless
(cfh.net)

Adopt a guest or family
Nov. 1-Dec. 23
Spending range: $75 per child/ $50 per adult
Store gift cards for adults are best.
holidayteam@cfh.net

Thanksgiving dinner
Nov. 22, 1-5 p.m.
Servers needed.
Shifts fill up fast.
mmartinec@cfh.net

Hannah's House
(hannahshousemichiana.org)

Winding Brook holiday lights
Dec. 24-25, evening. One-hour shifts.
Collect donations from drivers for Hannah's House.
shawn@hannahshouse michiana.org

Incentives for women in program
Transpo bus passes, 30-day or two-week $5-$25 gift cards to Meijer, Martin's, Speedway, 7-Eleven

Hope Ministries
(hopesb.org)

Lunch servers
Any time of year.
Provide food for a meal, prepare it and/ or serve it.
smatteson@hopesb.org

Sponsor a meal
Any time of year
Collect $250 to provide 100+ guests with a meal.
smatteson@hopesb.org

REAL Services
(realservices.org)

Elves for Elders
Adopt a senior by Nov. 21.
Purchase $50 worth of gifts.
Due to REAL Services by Dec. 7.
allen2@realservices.org

Salvation Army Kroc Center
(mykroc.org)

Adopt a Family
Nov. 19-Dec. 7
Purchase clothing/ necessities for each person.
samantha_klapthor@usc.salvationarmy.org

Adopt a Family gift collection/ distribution
Lend a hand when gifts are dropped off Dec. 7.
Distribute gifts to adopted families on Dec. 8.
samantha_klapthor@usc.salvationarmy.org

Angel Tree project
Nov. 10-Dec. 12
Purchase clothing for an angel (a child).
paul_szrom@usc.salvationarmy.org

Angel Tree gift sorting
Nov. 19-Dec. 14
Sort and prepare gifts at warehouse.
samantha_klapthor@usc.salvationarmy.org

Angel Tree gift distribution
Dec. 18 (Must also attend Dec. 17 meeting.)
samantha_klapthor@usc.salvationarmy.org

Red Kettle Bell Ringers
Salvation Army Kroc Center
Nov. 10-Dec. 24
Multiple shifts and locations:
RegisterToRing.com.

St. Margaret's House
stmargaretshouse.org

Adopt a Guest and/or Family
Nov. 19-Dec. 7
tanika@stmargaretshouse.org

Christmas party
Dec. 13, 9 a.m.-2 p.m.
Need 5-10 Volunteers to decorate, serve lunch, clean up.
maryfran@stmargaretshouse.org

Christmas Shop
Dec. 3-21
Help guests "shop" for gifts for their families.
Two-hour shifts, M-F, 10 a.m.-noon and 1-3 pm.
maryfran@stmargaretshouse.org

Radiothon
Nov. 15-16
Volunteer to answer phones.
Hard-to-fill spots: 6-9 a.m. and 3-6 pm.
maryfran@stmargaretshouse.org

*Go to **ntrda.me/agencies** for lists of items needed by these agencies and others, such as the **Women's Care Center.***

I am … Meet Cyndi Belmarez


BARBARA JOHNSTON

BY CAROL C. BRADLEY, NDWORKS

Cyndi Belmarez, institutional research specialist in the Office of Institutional Research, has worked at Notre Dame for more than 30 years. She likes to say that she grew up on campus.

"In high school I was approached by a counselor about Notre Dame's Upward Bound program," she says.

The Upward Bound/TRiO program **(ntrda.me/upwardbound)**, launched in 1966 by Rev. Theodore Hesburgh, C.S.C., is one of the oldest and most successful college preparatory programs of its kind in the nation. The program offers intensive academic support and exposure to the college experience to South Bend high school students.

Cyndi applied to the program and was accepted. "I lived on campus during the summers, and on Saturdays we were here for tutoring and lunch at the Oak Room in the South Dining Hall — I fell in love with the Oak Room. Even after college I worked as an Upward Bound staff member in the summers."

She graduated from South Bend's Washington High School and started college at IU Bloomington, but returned to South Bend when her father became ill. She finished her education at IU South Bend, then took a job at Notre Dame as administrative assistant to the executive assistant to Rev. Edward "Monk" Malloy, C.S.C., later moving to her current position in Institutional Research.

In her job in Institutional Research, Cyndi writes code to analyze data. She submits University data to government agencies and to publishers such as U.S. News & World Report and the American Association of University Professors survey. She also coordinates course instructor feedback for the Provost's Office.

Cyndi grew up in Crumstown, an unincorporated community on the far west side of St. Joseph County. "I was born independent," she says. "I came seven weeks early, and weighed four pounds. Father Forester from St. Mary of the Assumption baptized me and gave me last rites. But he didn't give up. He stayed with me for 24 hours, talking and praying with his hand on me, when the doctors had told my parents to give up."

Her father was from Mission, Texas, and always said their family heritage was Maya. "I'd rather be Aztec," Cyndi says. "They were warriors, not farmers." Her mother's heritage was Dutch, Irish and Indian, and her siblings inherited her fair skin and blond hair. Cyndi got her darker skin and brown eyes from her father. There was rampant prejudice against Hispanics at the time, she remembers.

But although ugly things happened, she says, "What I think of is playing in the creek, and walking in the cornfields with my dogs. I liked to climb. We invented a game called High Road/Low Road, where we chased each other through the woods. I took the high road and had to jump from branch to branch without touching the ground."

And she liked heights. "Once I climbed the neighbor's silo. It was awesome. I was in seventh heaven. It was wonderful to see the patchwork of the land. Then I saw my dad and a neighbor coming. And then a firetruck. I shimmied down to see what was going on, where was the fire? 'They're here to get you down,' Dad said."

The firemen arrived again when she climbed a neighbor's roof. "Cyndi, get down. You're scaring the neighbors," they told her. She also climbed the roof of the firehouse, but didn't do that again — she didn't want to embarrass the firemen, and there was nothing much to see from up there anyway, she says. "After a while, if they got a report of a child up high, they didn't send the firetruck, someone just drove down with a bullhorn."

After raising two nieces, Cyndi today lives with her 13-year-old cat, Walker, who's black with white socks and bib. Of course, he was a rescue.

"I found him on a cold, sleeting night under a car. He was crawling with fleas and near death," she said. After a bath he needed an IV of iron, a blood transfusion and more than a week at the vet, he'd lost so much blood from flea bites.

Cyndi is a weather geek — she's always watching the Weather Channel — and a football lover, watching college and NFL games and Canadian football in the off-season. She's also a Jeep enthusiast, specifically the Jeep Wrangler. Jeep aficionados have a secret signal, she says: two fingers raised like a peace sign when they pass each other on the road. And she loves motorcycles, and drove her first Harley at age 12. She's always loved the feel of the wind in her face. "When I was little, I'd take a sheet from my parent's bed, tie an end to each ankle, hold the other ends in each hand and throw myself into the wind."

Although she swore she'd never get a tattoo, she did get one at age 50. It's a small heart encircling the number 274, the badge number of her 45-year-old brother, South Bend Fire Department Station No. 9's Capt. Paul Belmarez, who died in 2005 of a heart attack.

"I love working here," Cyndi says. "I like that you can display your religion — I can be Catholic here. I like that Notre Dame is so responsive to emergencies and crises. On 9/11 they had a Mass for thousands by 3 p.m. that day. And it meant so much to have Mass with those who'd experienced it with us. It helped us over the trauma and fear. We weren't directly affected, but we were affected nonetheless, and they understood our spiritual needs. It's not the way a corporation would do it. Notre Dame cares, whether you're student, staff or faculty."

"I am ND" is a new series showcasing the rich diversity of the faculty and staff at the University of Notre Dame.

Registrar's office 'Leeping' into course planning

BY LIZ ROSENCRANTZ, REGISTRAR'S OFFICE

Since the beginning of 2017, the Office of the Registrar has worked with Leepfrog Technologies to bring a new application, CourseLeaf/CLSS, to campus. CourseLeaf replaces the class scheduling planner eTUSC (electronic Tentative Upcoming Schedule of Classes), which was developed in-house to assist academic departments in creating class schedules each semester.

University Registrar **Chuck Hurley** states, "We are pleased to roll out the CourseLeaf application to the Notre Dame academic community. The product's enhanced methodology and analytics for course scheduling will be a wonderful benefit to our faculty and students." Notre Dame will join other leading universities on the CourseLeaf product such as Brown, Emory, Stanford and Yale.

Rochelle Jones, academic services team lead and lead on the CourseLeaf project, notes that, "More than 200 college and academic department-level users on campus began training in CourseLeaf in December. Along with the rollout of CourseLeaf, we also reviewed and changed some of the business processes involved in creating our schedule of classes."

Each semester, the classes offered from the same semester from the previous year roll to create an upcoming term (e.g. spring 2018 to spring 2019). CourseLeaf allows departments to make changes to sections of courses to create a schedule for the new semester.

With the new system, instead of offices calling or emailing the registrar and waiting for the change to be made, departments will now be able to make section changes in real time. Enhanced data and metrics will provide colleges and departments new insights into scheduling for future terms. As a hosted application, the product reduces overhead on OIT services. Most importantly, the Notre Dame academic community receives access to a first-rate class scheduling product that is utilized by numerous peers.

Some examples of schedule changes include creating new sections, making section-level title changes, canceling/inactivating a section, changing the time and date of class, changing enrollment numbers or instructors, creating or canceling cross-listed courses, changing restrictions, changing prerequisites and adding or removing a departmental approval requirement.

Partial rollouts of the system took place in summer and fall 2018. Spring 2019 will be the first course schedule created from start to finish in CourseLeaf.


MATT CASHORE

CHARRON FAMILY COMMONS: A NEW SPOT FOR COFFEE

In late August, Charron Family Commons opened in O'Shaughnessy Hall. The newly renovated café-style coffee shop is open Monday through Thursday, 7 a.m. to 5 p.m., and 7 a.m. to 4 p.m. on Friday. The menu features espresso drinks, brewed and iced coffee, lattes and other blended coffee beverages, as well as food items such as scones, muffins, doughnuts and breakfast sandwiches.

AUGUST AND SEPTEMBER NEW EMPLOYEES

The University welcomes the following employees who began work in **August** and **September:**

AUGUST

Katherine M. Harvath, Athletics Media Relations
David E. Shaw, Physics
Jenny C. Smith, CUSE
Theresa E. Swain, Mendoza College of Business

SEPTEMBER

Shirley A. Albertson and **Malini Honap,** Food Services, Columba Hall
Kerr A. Alexander and **Ruby A. Roman,** Center for Culinary Excellence
Kaela E. Arowcavage, Brittany B. Draper and **Alexander Stanton,** Morris Inn
Ricardo Arzadon, North Dining Hall
Barkley J. Barton, Admissions
Erin M. Bellissimo, Mendoza College of Business
Amanda P. Bidlack and **Mike G. Smith,** St. Michael's Laundry
Antonia M. Boger-May, Leah M. Cossin, Ava J. Mauro and **Naviya R. Schuster-Little,** Chemistry and Biochemistry
Randall T. Bradley, Huddle
Emma P. Capannari, Sherita M. Jackson and **Hugo P. Manriquez Diaz,** Development
Matthew F. Carter and **Denise Rose,** Psychology
Yixi Chen, Accounting and Financial Services
Chloe M. Deardurff, Meaghan F. Gilroy, Jenae Longenecker, Margaret C. Long, Celine A. Marcos, Samantha M. Musleh, Leslie N. Omeeboh and **Ashley E. Uphoff,** Robinson Community Learning Center
David M. Delgado, Notre Dame Research
Denna M. Denton, Julia S. Lear, Dorcas Mensah, Van Pham, Shayne A. Pompey, Gladys M. Reese and **Regina A. Starr Rummage,** Custodial Services
Patrick J. Durant, Athletics Media Relations
Taylor A. Feipel, Freimann Animal Care Facility
Mary K. Gohsman, Center for Research Computing
Hannah M. Hemphill and **Eamon D. Ormseth,** Notre Dame International
Heidi Henke, Arts and Letters Communications
Brooke N. Hines, Financial Aid
Neil T. Hutchinson, Men's Lacrosse
Erica D. Kelsey, University Counseling Center
Clare Kilbane, McGrath Institute for Church Life
Ann E. Kiley, Center for Social Concerns
Mark D. Robison, Hesburgh Libraries
Renee D. Roden, Alumni Association
Jerrod E. Stafford, Athletics Digital Media

NOVEMBER SERVICE ANNIVERSARIES

The University congratulates the following employees celebrating significant service anniversaries this **November**:

40 years

Sandra J. Hairston, Custodial Services

30 years

Charlotte S. Ford, Hesburgh Libraries
Kim L. Haughee, St. Michael's Laundry
Deborah K. Osborn, Custodial Services

25 years

Tracy A. Biggs, Provost's Office
Michelle G. Birkla, Infrastructure Services
Jeanne M. Checkley, Compton Family Ice Arena
David J. Teske, North Dining Hall

20 years

David P. Appleton, Food Services, Moreau Seminary
Maria S. Araos, Radiation Laboratory
Theresa M. Hall, Notre Dame Research
Mark C. Krcmaric, Investment Office
Thao T. Le, Custodial Services
Cecilia Lucero and **Barbara A. Wadley,** First Year of Studies
Gary M. Nijak, South Dining Hall
Teodoro M. Palmerin, North Dining Hall
Gina V. Shropshire, Management and Organization
Cindy Swonger, Keough School of Global Affairs
Ping Tong, Rolfs Aquatic Center

15 years

Ring K. Aguek, Carlos E. Calvo and **Charles A. Cecil,** Custodial Services
Sarah L. Craig, Notre Dame Research
Mitchell Miller, Utilities Operations
Roberta White, University Communications
Diana Yoder, University Catering

10 years

Leslie K. Berg and **Julie B. Douglas,** Law School
Susan K. Callaghan, Executive Education
Richard F. Cox, IDEA Center
Glenn D. Downey, Utilities—Operations
Anthony L. Fuller, Strategic Communications
Rachel Hoover, Athletics Business Office
Richard P. Johnson, Hesburgh Libraries
Tanyel Kiziltepe Bilgicer, Chemical and Biomolecular Engineering
Susan M. Kobek, Notre Dame Studios
Natalie M. Mayerhofer Delaney, Center for Research on Educational Opportunity
Allen G. Oliver, Chemistry and Biochemistry
Thomas K. Vires, Infrastructure Services

IN MEMORY

The University extends sympathy to the families and friends of these recently deceased employees and retirees:

Diane Huddlestun, retiree, Sept. 4.
Michael Adamek, Custodial Services, Sept. 20.
Walton R. Collins, retiree, Sept. 24.
Brenda Wardlow, retiree, Sept. 25.
Genevieve Rozewicz, retiree, Oct. 7.
Lola Weston, retiree, Oct. 14.
Daniel Niedbalski, retiree, Oct. 20.
Paul Davis, retiree, Oct. 23.

DECEMBER SERVICE ANNIVERSARIES

The University congratulates those employees celebrating significant service anniversaries this **December:**

40 years

Jay A. LaVerne, Radiation Laboratory

35 years

Robert L. Allen, Vending

30 years

Marcy L. Simons, Hesburgh Libraries

25 years

Karla R. Roe-Pallo, Café De Grasta

20 years

Eulah Adams, Food Services, Holy Cross House
Stefan G. Frauendorf, Physics
Ryan L. Schafer, Fire Protection
Michele R. Shaw, Hesburgh Libraries
Susan A. Walczewski, Payroll Services

15 years

William E. Bruckert, Customer IT Solutions
Drew B. Buscareno, Office of VP—University Relations
Cynthia Stokes, Athletic Administration

10 years

Heather L. DeCourval, Mendoza Graduate Business Programs
Gregory W. Endicott, Political Science
Charles F. Farrell, Utilities—Operations
Ernestine J. Gardner and **Brent A. Henningfeld,** Development
John Hartman, Customer IT Solutions
Scott A. Lamb, User Services
Matthew T. McCubbins, Human Resources
April K. Neukam, Psychology
Lenette Votava, User Services



ANNOUNCING **ND INNOVATES**

UNIVERSITY OF NOTRE DAME
OFFICE OF THE PRESIDENT

Dear Faculty and Staff,

In various settings — among them, the President's Address to the Faculty, the Provost's recent letter to the faculty, and the Executive Vice President's Staff Town Hall meetings — we have spoken recently about the importance of stewarding well the University's resources.

As we all know, the affordability and accessibility of higher education are receiving considerable attention these days, especially from lawmakers and the news media. We have been attentive to these issues as well, and will continue to work to make progress on them in the years ahead. Our shared responsibility to each other, to our students, and to the mission of Notre Dame requires us to redouble our efforts to find ways to identify additional funds that will allow us to continue to provide highly qualified students the ability to afford a Notre Dame education no matter what their family income.

As we commit ourselves anew as a community to these goals, we are launching an exciting initiative, *ND Innovates*. This initiative is our way of enlisting your help in identifying potential areas of cost-saving and ways we might enhance the overall efficiency and effectiveness of Notre Dame. As experts in your respective fields and as individuals who experience life on this campus day to day, we invite you to submit your ideas, whether they relate to how to improve your department or other areas of the University.

To send us your ideas, visit: **innovates.nd.edu**. We will offer a variety of prizes to those who ideas are implemented, so we encourage you to submit your ideas. The Office of Strategic Planning and Institutional Research, led by David Bailey, will review the submissions and determine their feasibility.

Stewardship of the University's human, physical and financial resources is central to our mission. We're proud of what we've been able to accomplish thus far, thanks to the collective efforts of each member of this community. Let's work together to become even better.

Thank you for all you do for Notre Dame.

In Notre Dame,

Rev. John I. Jenkins
President

Thomas G. Burish
Provost

John Affleck-Graves
Executive Vice President



MATT CASHORE

PHOTOS: MATT CASHORE





President Rev. John I. Jenkins, C.S.C., distributes Holy Communion during Mass with the Colectivo Solecito, a grassroots group of mothers searching for missing loved ones near Veracruz, Mexico. The group received the 2018 Notre Dame Award. Father Jenkins concelebrated Mass officiated by Veracruz Bishop Luis Felipe Gallardo Martín del Campo in Veracruz at the site of one of the largest mass graves in Mexico.

Mothers of Mexico's missing accept 2018 Notre Dame Award

BY KATHY CORCORAN, UNIVERSITY COMMUNICATIONS

A grassroots group of mothers searching for their missing loved ones in Mexico's Gulf state of Veracruz received the 2018 Notre Dame Award on Tuesday, Oct. 16, for their tireless work on behalf of victims of drug violence and dedication to seeking truth.

The University's president, **Rev. John I. Jenkins, C.S.C.,** personally greeted more than 100 members of the Colectivo Solecito de Veracruz attending a breakfast in Mexico City in their honor as they filed to the stage and photographs of their missing loved ones flashed on overhead screens.

The group was recognized as emblematic of Mexican civil society's demand for justice for the deaths and disappearances in the country's 12-year-old war on organized crime. More than 30,000 people have gone missing in that time, according to government estimates. Authorities across the country have been slow or reluctant to investigate, causing citizen groups such as Colectivo Solecito to take up the work themselves.

"They and other mothers from colectivos across Mexico have carried the burden of not knowing what happened to their missing loved ones. Or the burden of learning, only much later, that their loved ones were murdered," Father Jenkins said. "The University of Notre Dame, named for the Blessed Mother, honors these women today with the Notre Dame Award, an international recognition conferred on only 10 persons previously, including Mother Teresa."

In accepting the award, Lucia de Los Angeles Díaz Genao of the Colectivo told the story of the mothers sitting in government offices day after day, looking for help, for something to happen, only to see the cases languish and collect dust.

"We learned at once that it was much easier and less painful to fight than to stay passive and wait," Díaz said. "Finally, we learned that the struggle is long, and that it is essential to keep fighting, putting our hearts into it, with the hope that one day we will come out of the darkness and our motto becomes reality. … The sun will shine again."

On Monday, Father Jenkins concelebrated mass officiated by Veracruz Bishop Luis Felipe Gallardo Martín del Campo in Veracruz at the site of one of the largest mass graves in Mexico.

Solecito Colectivo started as a group of eight mothers in 2014 who decided to dig in areas rumored to be mass graves in search of human remains. They raise their own money to pay for the searches and initially received no help or recognition from the state government or justice system in Veracruz.

Then in 2016, the group received a huge tip from an anonymous source: a map depicting the exact locations of more than 120 clandestine graves at Colinas de Santa Fe, the site of Monday's Mass. The group's search so far has led to the discovery of 295 bodies and some 22,000 fragments of human remains. They now have the help of state and federal authorities, but identification of those remains has been slow.

The award was presented before the start of a one-day conference on "The Challenges of Transitional Justice in Mexico" organized by Notre Dame in Mexico City. Convening a group of international practitioners, members from the incoming Mexican government, groups of victims and their families, international and Mexican scholars and members of Mexican civil society, the conference explored how a process of truth, justice and reconciliation for the victims of the country's drug war may be implemented.

The Notre Dame Award was first presented in 1992 and recently was revived to honor the "women and men whose life and deeds have shown exemplary dedication to the ideals for which the University stands: faith, inquiry, education, justice, public service, peace and care for the most vulnerable."

2018 TEAM IRISH AWARDS

The Presidential Team Irish Award program **(ntrda.me/teamirish)** publicly recognizes staff teams whose work exemplifies the University's core values of integrity, accountability, teamwork, leadership in mission and leadership in excellence. At each home football game, those responsible for significant accomplishments, collaborations or initiatives are introduced on the field. Here are the employee groups honored at the first three home games of the season.



MATT CASHORE



BARBARA JOHNSTON

Peace Accords Matrix

Working at the nexus between research and practice, the Peace Accords Matrix Project is composed of researchers and practitioners seeking to promote and facilitate a higher order of integration between these domains. The Peace Accords Matrix team, part of the Kroc Institute for International Peace Studies, provided key research support to the Colombia peace process negotiations in Havana, Cuba. In the final stages of the negotiation process, the project was included in the text of the Colombian peace agreement as the official monitors and verifiers of implementation of the accord.

This is the first time an academic institution was tasked as a responsible party for a peace agreement implementation process. Additionally, the project has accomplished contemporaneous monitoring of an accord, something that has never been attempted before. Many organizations in Colombia working for peace look to the project for understanding what is happening with the implementation of the peace accord, and the project is well-respected in Colombia.

In providing research, monitoring and implementation support to the Colombian peace process, the Peace Accords Matrix team has embodied the University's core values of teamwork, leadership in excellence, leadership in mission, integrity and accountability.

Flatley Center for Undergraduate Scholarly Engagement

The Flatley Center for Undergraduate Scholarly Engagement (CUSE) serves as a resource for undergraduate students who are embarking on directed or independent research. CUSE also serves as a resource for undergraduates who wish to apply for national and international fellowships.

The CUSE team has increased outreach to encourage more students to apply for fellowships. Help has also increased for students preparing for major fellowship competitions, which includes arranging mock interviews and social events to help students rehearse for events that are part of the Rhodes Scholarship competition. When fellowship guidelines permit, students can also receive guidance on written essays. Last year there were a record 38 Fulbright winners, shattering the University's previous record of 30.

Preparing and competing for fellowships is an incomparable educational experience for students. The Flatley Center for Undergraduate Scholarly Engagement has done a tremendous job contributing to the University's academic mission. For exemplifying the University's core values in their endeavors, we are proud to celebrate their Team Irish Award!



MATT CASHORE

Holy Cross House and Corby Hall Dining Team

The Holy Cross House and Corby Hall Dining Team is part of a larger group of professionals in charge of dining services for priests and brothers who live on campus. Striving to create a sense of community, home and family, the Holy Cross House and Corby Hall Dining Team have shown tireless dedication to creating an extraordinary dining experience for those who dine with them.

Their dedication was showcased when the team served Corby Hall's last meal before the building was demolished. The new interim kitchen at the Presbytery was open for breakfast the next morning.

The Holy Cross House and Corby Hall Dining team has exhibited a great commitment to the University's values in their service to the priests and brothers of the Congregation of Holy Cross.

ND Arts

OCTOBER2018

DEPARTMENT OF FILM, TELEVISION, AND THEATRE

The Imaginary Invalid
7:30 p.m. Wednesday-Saturday, Nov. 14-17, 2:30 p.m. Sunday, Nov. 18, Patricia George Decio Theatre; $12
Notre Dame Film, Television, and Theatre presents "The Imaginary Invalid," written by Molière and adapted for the stage by Constance Congdon. Based on a new translation by Dan Smith '98. Directed by Carys Kresny with lighting design by Kevin Dreyer, costume design by Richard E. Donnelly and set design by Marcus Stephens.

CINEMA AT THE BROWNING

PROFESSOR PFINKLEPFUNDER'S $1 SUNDAY FAMILY FILMS
Browning Cinema

The Parent Trap (1998)
Noon Sunday, Nov. 11; $1
In this update of the 1961 film of the same name, twins Annie (Lindsay Lohan) and Hallie (Lindsay Lohan) are strangers until happenstance unites them. The pre-teen girls' divorced parents, Nick (Dennis Quaid) and Elizabeth (Natasha Richardson), are living on opposite sides of the Atlantic, each with one child. After meeting at camp, American Hallie and British-raised Annie engineer an identity swap, giving both the chance to spend time with the parent they've missed.

Willy Wonka and the Chocolate Factory (1971)
Noon Sunday, Nov. 18; $1
Roald Dahl's children's book took minor tweaks when adapted to film, which remains about a sweet boy named Charlie Bucket (Peter Ostrum) from a poor family who dreams of finding one of five golden tickets hidden inside a chocolate bar. Holders of the coveted golden tickets are granted admittance to the eccentric and magical chocolate factory run by the reclusive Willy Wonka (Gene Wilder). One after another, tickets are discovered by ghastly children leaving only one for Charlie to find to see if he can get a glimpse into where no speck of light is showing even if danger might be growing.

It's a Wonderful Life (1946)
Noon Sunday, Dec. 2; $1
Not a hit upon release, "It's a Wonderful Life" gained its popularity largely due to a clerical error at the copyright office that made it public domain and led to television stations being able to broadcast it for free during the holiday season. Repeated showings deepened the film's association with Christmas for generations. A variation on "A Christmas Carol" theme, the Christmastime glimpse into the future here belongs to George Bailey (Jimmy Stewart) who has so many problems he is thinking about ending it all. As the angels discuss George, we see his life in flashback. As George is about to jump from a bridge, he ends up rescuing his guardian angel, Clarence (Henry Travers), who then shows George what his town would have looked like if it hadn't been for all his good deeds over the years.

Dolly Parton's Christmas of Many Colors (2016)
Noon Sunday, Dec. 9; $1
Singer, songwriter and actress Dolly Parton pulled this Christmas story from her own childhood experiences in rural Tennessee. Family patriarch Lee Parton (Ricky Schroder) makes sacrifices to have enough money to buy his wife the wedding ring he could never afford. The children also sacrifice their own Christmas presents to give their mother this special gift. Dolly's Uncle Billy helps her begin to see that her voice and talent might put her on a road to a better life. Various crisis situations, some life-threatening, make the family's Christmas a challenge.

CINEMA AT THE BROWNING

Essay Short Films Program
LEARNING BEYOND THE CLASSICS
7:30 p.m. Wednesday, Nov. 14; $6
A series of short documentaries, including Jill Godmilow's "What Farocki Taught," centered on how non-feature-length documentary film has been and continues to be used as a medium and genre in which film directors are able to present very essayistic arguments about both societal issues and the role film plays in societal discussions.

The Honour of All (1985)
LEARNING BEYOND THE CLASSICS
7:30 p.m. Wednesday, Nov. 28; $6
Narrated by Andy Chelsea, chief of the Alkali Lake Indian Band, "The Honour of All" traces the origin and spread of alcoholism throughout Alkali Lake, right back to the fur trading days. Andy and his wife, Phyllis, play their own roles in this film as they sought sobriety and stood their ground against the persuasions of friends and family. The film sets out the steps Andy took as chief to enable band members to stop drinking and find a productive and healthy lifestyle.

Won't You Be My Neighbor (2018)
LEARNING BEYOND THE CLASSICS
7:30 p.m. Wednesday, Dec. 5; $6
For more than 30 years, Fred Rogers, an unassuming minister, puppeteer, writer and producer, was beamed daily into homes across America. In his beloved television program, "Mister Rogers' Neighborhood," Fred and his cast of puppets and friends spoke directly to young children about some of life's weightiest issues in a simple, direct fashion. There hadn't been anything like Mr. Rogers on television before and there hasn't been since.

FOR KIDS OF ALL AGES

Justin Roberts & the Not Ready for Naptime Players
PRESENTING SERIES
11 a.m. Saturday, Nov. 17, Leighton Concert Hall; $12
One of the all-stars of the indie family music scene, Justin Roberts has spent nearly 20 years creating the soundtrack to families' lives. Roberts' music helps kids navigate the highs and lows of growing up and reels in parents' childhood memories. Be ready to get up and get down to songs including tracks from Justin's latest Grammy-nominated album, "Lemonade." 60 minutes, no intermission.

MUSIC

John Schwandt
2 p.m. Sunday, Nov. 18, Reyes Organ and Choral Hall; $10
John Schwandt is professor of organ and director of the American Organ Institute at the University of Oklahoma School of Music. At home in many genres of music, he can be heard in concert across America; on many episodes of Minnesota Public Radio's syndicated program "Pipedreams"; accompanying silent films in churches and concert halls; on a CD by the rock band Shiny Toy Guns; as leader of hymn festivals; as a consultant on organ projects; and as judge and clinician in many settings. He is well-known for his ability as *improvisateur* and for engaging and exciting audiences of every kind.

SOUTH BEND SYMPHONY ORCHESTRA
South Bend Symphony Orchestra
Beethoven and Golijov
2:30 p.m. Sunday, Jan. 13; $25, $10 for children/students
The South Bend Symphony Orchestra presents the second concert in its 2018-2019 June H. Edwards Mosaic Series. This performance is part of the SBSO's multi-year Beethoven Cycle. Alastair Willis, music director.

MET OPERA: LIVE IN HD

La Traviata (Verdi)
1 p.m. Saturday, Dec. 15; $23
Live broadcast, 212 minutes, two intermissions
Met Music Director Yannick Nézet-Séguin conducts Verdi's timeless tragedy. Directed by Michael Mayer, this new production features a dazzling 18th-century setting that changes with the seasons. Diana Damrau is the doomed heroine Violetta, opposite Juan Diego Flórez as her lover, Alfredo, and Quinn Kelsey as Alfredo's protective father, Giorgio Germont.

For tickets to events at the DeBartolo Performing Arts Center, visit **performingarts.nd.edu** and create an account or log in to view faculty/staff discounted ticket prices, or contact the ticket office, 631-2800. Ticket prices listed are the faculty/staff rate.

Tickets for Browning Cinema movies are $6 for faculty/staff, $5 for those 65 and up, and free for Notre Dame students, unless otherwise noted on the website. Visit **performingarts.nd.edu** for more information or to purchase tickets, or call the Ticket Office at 631-2800.

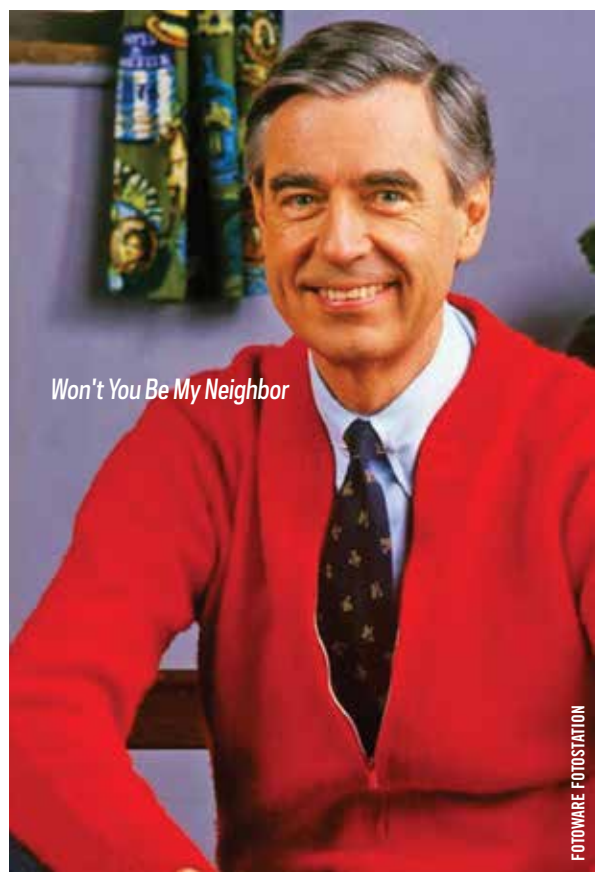
Adriana Lecouvreur (Cilea)
Live broadcast 1 p.m. Saturday, Jan. 12, Browning Cinema; $23
238 minutes, 2 intermissions
For the first time at the Met, Anna Netrebko sings the title role of Adriana Lecouvreur, the great 18th-century actress in love with the military hero Maurizio, sung by Piotr Beczala. Gianandrea Noseda conducts Cilea's tragedy, directed by Sir David McVicar, with the action partially set in a working replica of a Baroque theater. Based on a play by Eugène Scribe, the story was inspired by the real-life intrigues of famed actress Adrienne Lecouvreur and the legendary soldier — and lover — Maurice of Saxony.


John Schwandt
PHOTO PROVIDED


Metropolitan Opera: Adriana Lecouvreur
PHOTO PROVIDED



Justin Roberts
TODD ROSENBERG


Won't You Be My Neighbor
FOTOWARE FOTOSTATION

Spotlight

THE FESTIVE SEASON

The Department of Music presents
Notre Dame Glee Club and Bands in concert

Notre Dame Glee Club Fall Concert
8 p.m. Friday, Nov. 9,
Leighton Concert Hall; $5
The Notre Dame Glee Club presents its annual fall concert. The program will include works by Victoria and Mendelssohn; contemporary settings by David Conte, Tim Takach, Jake Runestead and Edie Hill; folk songs, shanties, spirituals and songs of Notre Dame; and close-harmony arrangements of Hoagy Carmichael jazz standards.

Notre Dame Symphonic Winds and Band
3 p.m. Sunday, Nov. 11, Leighton Concert Hall; free but ticketed
The University of Notre Dame Symphonic Band and Symphonic Winds present their annual fall concert. Comprising more than 150 musicians from across campus, students in both ensembles represent every field of study at Notre Dame, Saint Mary's and Holy Cross. Works to be performed include compositions by Grainger, Rossini, Saint-Saëns and Vaughan Williams. At the conclusion of the performance, members of both ensembles will combine for a finale featuring a tribute to the Armed Forces in honor of Veterans Day.

Handel's Messiah
8 pm. Friday, Nov. 30, and 8 p.m. Saturday, Dec. 1,
Leighton Concert Hall; $6
The Notre Dame Chorale and Festival Baroque Orchestra present Handel's masterpiece on period instruments with solo singers drawn from the pre-professional ranks of the Sacred Music Program. The orchestra, led by Baroque violinist Daniel Stein, includes specialists from around the country. The chorale has been presenting "Messiah" at Notre Dame every year since 1992. Family-friendly with children age 7+ admitted. Free for Notre Dame music majors and faculty.

University Band Winter Concert
1 p.m. Sunday, Dec. 2, Leighton Concert Hall; free but ticketed
The Notre Dame University Band presents its annual winter concert. Featuring more than 120 students, alumni, faculty, staff and community musicians, the University Band is one of the most diverse musical groups on the ND campus. The ensemble will perform a variety of musical and movie selections, classic wind band works, orchestral transcriptions and several Notre Dame favorites. Family-friendly; all ages are welcome.

Notre Dame Jazz Bands Fall Concert
7 p.m. Sunday, Dec. 2,
Leighton Concert Hall;
free but ticketed
Three Notre Dame jazz bands will perform: Jazz Band 1, Jazz Band 2 and ND's New Orleans Brass Band. They will play a 90-minute concert of jazz music with selections of both standard and contemporary jazz songs — chosen because they are enjoyable listening for everyone, even people who know little about jazz. The jazz groups follow Count Basie's advice that if you can tap your foot to it, we will play that song!

Notre Dame Glee Club and Symphony Orchestra Christmas Concert
2:30 p.m. and 8 p.m. Saturday, Dec. 8,
Leighton Concert Hall; $8
The Notre Dame Glee Club and Symphony Orchestra join together for their annual benefit presentation, "Christmas at Notre Dame," performing holiday carols and music for the season. The program will include selections from Tchaikovsky's "Nutcracker Suite," works by Bizet and Susa, and varied arrangements of traditional and contemporary music. Proceeds will benefit the South Bend Center for the Homeless and the Food Bank of Northern Indiana.

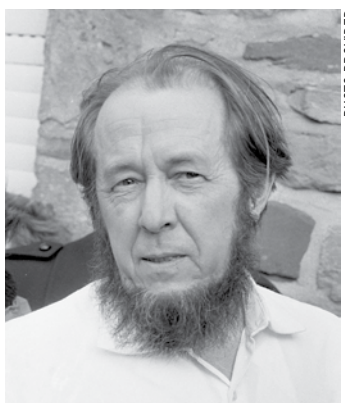


PHOTO PROVIDED

Aug. 20-Dec. 14
Rare Books and Special Collections Gallery, Room 102
Hesburgh Library

In Solzhenitsyn's Circle: The Writer and His Invisible Allies

An exhibition in the Hesburgh Libraries' department of Rare Books and Special Collections (102 Hesburgh Library) marks the centenary of Aleksandr Solzhenitsyn's birth and coincides with the launch of the Solzhenitsyn Initiative by the Center for Ethics and Culture as well as the publication of the first English translation of several of Solzhenitsyn's works by Notre Dame Press.

Aleksandr Isayevich Solzhenitsyn (1918-2008) was one of the most influential writers of the 20th century. His long life encompassed the entire Soviet period of Russian history, whose tumultuous events became the focus of his literary and spiritual interests.

Drawing from his own experiences as a young Marxist, a Red Army artillery captain during the Second World War and a survivor of both the Soviet labor camps system (the Gulag) and deadly cancer, Solzhenitsyn embraced the Christian faith and wrote about the tragedy of the Russian Revolution and the evils of the Communist system.

The exhibition presents a small selection of materials from collections recently acquired by the Hesburgh Libraries and seeks to highlight the personal stories of Solzhenitsyn's invisible allies, and their contributions to the life and work of the great writer.

The exhibit is curated by **Natasha Lyandres**, curator, Russian and Eastern European Studies librarian and head of Special Collections.

The gallery is open Monday through Friday from 9 a.m. to 5 p.m. and is closed Saturday and Sunday. Guided tours of the exhibition are offered on Thursdays at noon. Learn more at **rarebooks.library.nd.edu/exhibits.**

New recycling program requires team effort to keep recyclables out of landfills

BY ALLISON K. MIHALICH, OFFICE OF SUSTAINABILITY

Due to changes in the global market, recycling haulers have implemented stricter requirements for what they will accept as recyclable.

As a result, the University has changed campus recycling procedures to ensure the recycling stream is clean and items are actually recovered and recycled. Leaders ask faculty, staff, students and visitors to be vigilant and sort and clean recyclables before throwing them into a recycling bin, and when in doubt to throw them out.

A single contaminated item among a load of otherwise clean recyclables will cause the entire load to end up in a landfill.

Why so strict?

Much of the recyclable material collected in America is sent overseas. It's a commodity. But there's been a shift in the global market, and less of the material is accepted because of the amount of contamination in and on items. (Think of residual cheese or grease inside a pizza box.) The market change has caused waste management and recycling businesses in the U.S. that haul recyclables from homes and businesses to lose money because less of their product is accepted by international companies.

To adapt to the changed market, customers such as Notre Dame must adjust their recycling habits. Other institutions, municipalities and companies across the country face the same pressure as Notre Dame and are moving forward with similar modifications in recycling practices.

What happens to recycling on campus?

At Notre Dame, Building Services takes recyclables from bins across campus to giant compactors that compress the items into large masses that the recycling vendor Waste Management hauls to its recycling facility.

If Waste Management identifies contamination in compacted recyclables, the material ends up in a landfill.

For example, that cardboard pizza box with cheese stuck to it would contaminate a much larger unit of compacted recyclables.

Before the new restrictions, any recyclable with 10 percent or less of residue would be accepted and recycled. Now, a load of recyclables may only contain less than 0.5 percent food or beverage residue to avoid the landfill.

How can the campus community help?

"Wish-cycling" is the well-intentioned behavior of tossing anything into the recycling bin and hoping that it gets sorted out and recycled. What's missing in that concept is the "someone" who sorts and/or cleans the items.

At Notre Dame, that's where the campus community can step in. University leaders ask everyone to keep the recycling stream clean and green by thinking of recyclables as a commodity. Items that are not recyclable or cannot be easily rinsed should go into the trash to prevent contamination of the recycling bin.

Plastics 1-6, noted on each plastic container, as well as clean cardboard, newspaper and inserts, magazines, paper, aluminum and glass are all still accepted as recyclables.

The following items are not considered recyclable: paper and foam coffee cups, produce packaging, shopping bags, plastic utensils, coated paper plates, straws, sticky notes, Styrofoam and food foil.

It's the responsibility of each member of the campus community to keep the recycling stream clean.

A message from the Office of Sustainability

The Office of Sustainability will work with respective building managers or departmental contacts to ensure that offices have solutions that work across campus. The office thanks the campus community for its patience and continued commitment to ensure that the recycling stream is clean. Contact the Office of Sustainability at green@nd.edu or 631-2748 with questions or comments. More information on campus recycling can be found at **green.nd.edu**. Go to **search.earth911.com** for information on specialty recycling off campus.

RECYCLE
like a champion today!

1. Check first! Only plastics 1-6 are recyclable.
2. Empty liquid or food from container and rinse.
3. When in doubt, throw it out.

1 PET Polyethylene terephthalate	2 HDPE High-density polyethylene	3 PVC Polyvinyl chloride	4 LDPE Low-density polyethylene	5 PP Polypropylene	6 PS Polystyrene
▪ beverage bottles ▪ food jars, clothing ▪ some shampoo/mouthwash bottles	▪ cleaning bottles ▪ snack boxes ▪ milk jugs ▪ buckets	▪ credit cards ▪ piping ▪ synthetic leather ▪ crates	▪ cosmetic bottles	▪ bottle tops ▪ to-go containers	▪ yogurt containers ▪ coat hangers

Understanding the University's temperature setting policy

BY MARISSA GEBHARD, OFFICE OF THE EXECUTIVE VICE PRESIDENT

As the seasons change and outdoor temperatures fluctuate, faculty and staff may notice temperature variations indoors, especially when a room has been unoccupied for a while. The Utilities and Maintenance departments ask the campus community to give heating and cooling systems time to adjust, especially at the start of the workday. To be prepared for such times, they suggest keeping a sweater on hand or wearing layers.

Here's a quick tutorial on how the University's heating and cooling systems work to conserve energy and why.

Informed by the University's Catholic character and inspired by Pope Francis' encyclical Laudato Si', Notre Dame established several strategies to conserve energy and reduce carbon emissions. In 2010, the University set a goal to reduce carbon emissions by 50 percent per gross square foot by 2030, and by 83 percent by 2050, with the ultimate goal of becoming carbon neutral. So far, the University has reduced emissions by 45 percent since 2005, and is on track to reach these goals years ahead of schedule.

To achieve its carbon emission reduction goals, the University engages in many energy conservation measures including modulating the heating, cooling and ventilating systems (HVAC) in campus buildings.

For instance, heating and cooling temperatures are typically set back during hours when facilities are normally unoccupied, such as during weekends and evenings. When buildings are closed, the temperatures can vary between 60 to 85 degrees. Buildings constructed in recent years, including those that are LEED certified, have spaces and rooms equipped with sensors that modulate heating and cooling according to occupancy. When unoccupied, space temperatures may range from 67 to 78 degrees. Within minutes of the space becoming occupied, the temperature should typically return to a range of 70 to 75 degrees.

The temperature standard or set point is a fundamental component of the University's comprehensive energy conservation program, which has reduced energy usage in existing buildings by nearly 20 percent. These measures, along with other conservation tactics, have contributed to the University's 45 percent reduction in CO_2 emissions from the 2005 baseline year.

Digital temperature sensors and thermostats in new or renovated buildings are managed by Utilities and Maintenance to follow the University's temperature standards. If faculty or staff believe the HVAC system is not working correctly, they may contact the Work Control Center at 631-8888.

Every member of the Notre Dame community has a role to play in conserving electricity, water and other resources on campus. The University thanks faculty, staff and students for contributing to the University's emissions reduction goal.

Read more about the University's Comprehensive Sustainability Strategy and review thermostat FAQs on the Office of Sustainability's website: **green.nd.edu**.

PHOTO PROVIDED



Thank you! See you next year!

Campus Dining, the Office of Human Resources and RecSports thank the campus community for making the 2018 Irish Health fair a great success. Congratulations to Candice Cleveland, an administrative assistant in the dean's office of the Mendoza College of Business, who won the #irishhealth2018 selfie contest and took home a tote bag and a mug.

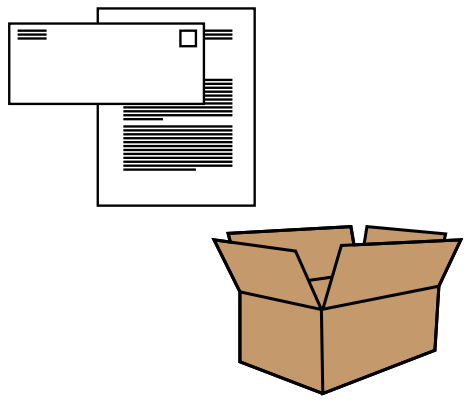
RECYCLE RIGHT

ENSURE CLEAN RECYCLING:

✓ Use correct bin. ✓ When in doubt, throw it out.

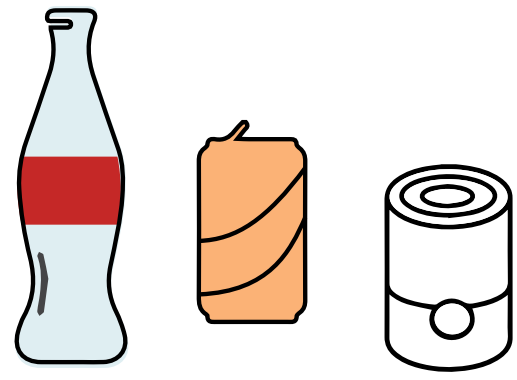
Food and liquids contaminate the recycling.
Empty the container and rinse, if possible.

RECYCLE THIS



Clean paper products

Clean cardboard



Empty glass containers

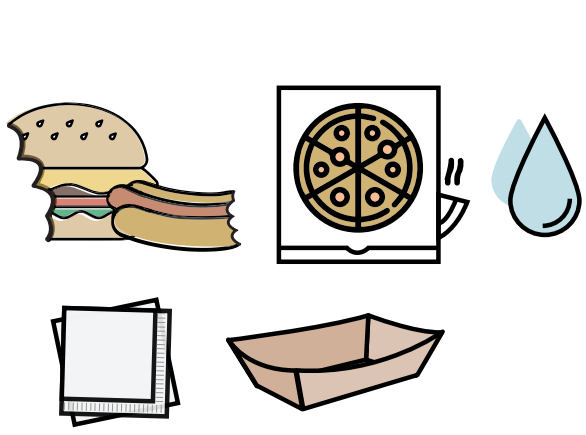
Clean aluminum and steel cans, metal containers



Clean, empty plastic containers and bottles including lids numbered #1-#6

#findyournumber

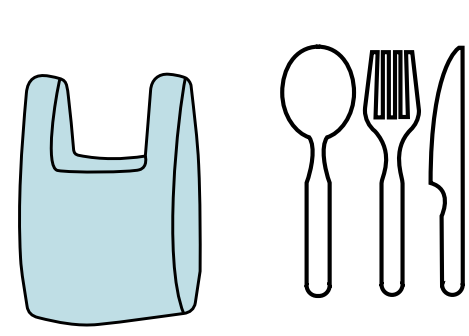
TRASH THAT



Food waste and liquids

Materials soiled with food waste, foil wrappers, and food trays

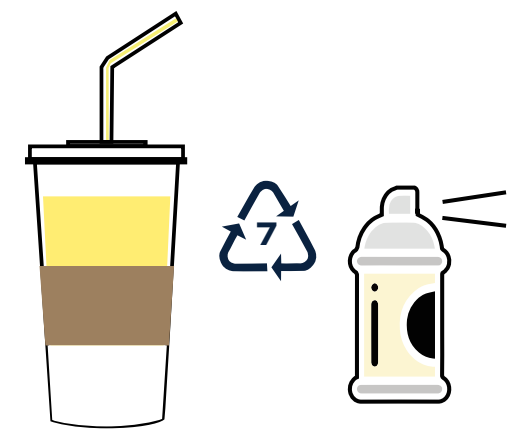
Tissues, napkins, paper towels, and sticky notes



Plastic bags and packaging*

Granola bar/candy wrappers and chip bags

Plastic utensils



Straws

#7 plastics, hot beverage cups, Styrofoam, and polystyrene

Aerosol cans

*These items can be recycled off-campus. For a location near you, visit plasticfilmrecycling.org.

Visit green.nd.edu for details.

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SUSTAINABILITY UNIVERSITY OF NOTRE DAME

Revision date: 10/2018

On top of the **JOYCE CENTER,** the state's largest roof greenscape

PHOTOS BY MATT CASHORE



The fifth living rooftop at Notre Dame, the greenscape on top of the Joyce Center provides nearly 2 acres of green space.

BY SUE RYAN, MEDIA RELATIONS

The largest green roof in Indiana, at 79,096 square feet, has been installed on the Joyce Center.

Installation of green roofs is one method in the University's Comprehensive Sustainability Strategy to cut its carbon footprint in half by 2030, which University President Rev. John I. Jenkins, C.S.C., announced in September 2015 in response to Pope Francis' encyclical Laudato Si'.

The Joyce Center green roof is believed to be the largest at any U.S. college or university. Spanning nearly 2 acres of space along and between the double domes of the Joyce Center, the roof surface is the fifth living rooftop installed at Notre Dame. The University's other greenscapes are atop the Morris Inn, Corbett Family Hall, Duncan Student Center and O'Neill Hall. At more than 122,000 square feet, the University's total living roof system makes up the largest vegetative roofscape in Indiana.

"The University is firmly committed to being a good steward of our natural resources," said John Affleck-Graves, executive vice president. "In addition to saving energy and improving stormwater runoff, this green roof will also contribute to the natural beauty of our campus while replicating the design of our quads."

The Joyce Center green roof was designed and grown by LiveRoof from Spring Lake, Michigan, and installed by Midland Engineering Company of South Bend. In total, 32,798 trays of plants form the design. The layout consists of 25 plant species, including 22 varieties of sedum. A rooftop irrigation system also was installed.

Green roofs provide immediate and long-term benefits to the structure and surrounding environment. They are proven to mitigate storm water runoff, improve air quality by reducing carbon dioxide, provide noise insulation, naturally insulate to keep indoor temperatures lower during warm months and higher in cold months, and conserve rainwater for release back into the atmosphere.

A green roof also shields a roof surface from ultraviolet radiation, thus limiting the photo degradation of the roofing components. It is estimated that the Joyce Center green roof could extend the life expectancy of the existing roof membrane by 200 to 300 percent.

Notre Dame's green roofs address the conservation of water, energy and other natural resources. By implementing green roofs, the University ensures that water sources are well-protected and naturally recharged.

The University has taken a holistic approach to reach its sustainability goals, which also include a commitment to cease burning coal entirely by 2020. Along with the green roofs, Notre Dame has installed multiple geothermal fields, solar arrays and a new natural gas line; built a new 30,000-square-foot thermal energy production and storage facility; begun work on a hydro-electric generation facility in downtown South Bend; switched to energy-efficient lighting in about 95 percent of building space; and more. The University expects to end its coal use next year, well ahead of its initial projection.



The Joyce Center's green roof is much like a regular garden, with gravel pathways and an irrigation system. The living roof is made up of plants including 22 varieties of sedum and other plants that will mitigate storm water runoff, improve air quality, provide natural insulation and extend the life of the roof.







